

March 13, 2024

- 1. Welcome and Introductions
- 2. Adoption of February 14, 2024 Meeting Minutes
- 3. Additions to the Agenda
- 4. Project Updates:

Agenda

- a. PATH Plaza PATH
- **b.** Permanent Housing Travis Lyon
- c. Stakeholders' Collaborative Heather Henderson
- 5. CoC Coordination and Strategic Planning

Andrea Curry

- a. Financial Report
- 6. Capacity Building

Andrea Curry

- a. Homeless Housing, Assistance and Prevention Round 5 (HHAP-5)
  - i. HHAP-5 Regionally Coordinated Homelessness Action Plan

Suggested Action(s): Approval and adoption of the Regionally Coordinated Homelessness Action Plan (Plan), which is a requirement of the Homeless Housing, Assistance and Prevention Round 5 (HHAP-5) grant program.

## ii. HHAP-5 Memorandum of Understanding

Suggested Action(s): Authorization for the Executive Council Chairperson to sign the Memorandum of Understanding (MOU) between the County of Tehama, the City of Corning, the City of Red Bluff, the City of Tehama, the Tehama County Continuum of Care, and The Vitality Project, as the Administrative Entity for the Continuum of Care regarding the HHAP-5 grant program.

## b. Local Project Funding

i. Local Allocation of HHAP-5 Funds

#### 7. HMIS/CES

Andrea Curry

a. System Performance Measures Report



# **Meeting Minutes**

## February 14, 2024

Meeting held via Zoom

COUNCIL ATTENDANCE:		excused
Johnna Jones, Chairperson	Х	
Jim Southwick, Vice-Chair; Tehama County Department of Education	Х	
Jayme Bottke, Tehama County Health Services Agency		Х
Candy Carlson, Tehama County Board of Supervisors		Х
Kris Deiters, Red Bluff City Council		
Gail Locke, General Collaborative Chairperson		
Travis Lyon, Tehama County Health Services	Х	
David Madrigal, Tehama County Community Action Agency		
Kimberlee Monroe, Empower Tehama	Х	

Continuum of Care Coordinator: Andrea C. Curry

Notes by: Heather Henderson

Meeting called to order at 1:34 P.M.

## 1. Welcome and Introductions

## 2. Adoption of January 10, 2024 Meeting Minutes

The minutes and agenda from the Executive Council meeting held on January 10, 2024 were made available prior to this meeting for review. David motioned that the minutes be accepted as emailed. Kris seconded. Motion passed.

## 3. Additions to the Agenda

None.

## 4. HHAP-5 Regionally Coordinated Homelessness Action Plan

a. Public Comment - None.

## b. Informational Presentation

#### Introduction: Andrea C. Curry

Jurisdictions applying for funds through Round 5 of the Homeless Housing, Assistance and Prevention (HHAP-5) Notice of Funding Availability (NOFA) released by Cal ICH in the fall of 2023 are required to develop a Regionally Coordinated Homelessness Action Plan (Plan) as part of the application process. Jessica Candela from Housing Tools has coordinated this process for Tehama CoC and will be providing an overview of the draft Plan, the development process so far and next steps.

Informational Presentation: Jessica Candela, Housing Tools

To apply for HHAP-5 funding, the CoC and County are working together with the Cities of Corning, Red Bluff, and Tehama to put together a Regionally Coordinated Homelessness Action Plan (Plan) and Memorandum of Understanding (MOU). The Plan lays out the region's goals to be put into action as funding becomes available, through HHAP-5 and/or through other sources. Per the HHAP-5 Notice of Funding Availability (NOFA), the plan must include information on a number of topic areas, including the roles and responsibilities of participating jurisdictions, plans for meeting performance measures and improving equitable access to services, reducing the number of people experiencing homelessness upon exiting institutions, utilizing local, state and federal funds to end homelessness, and connecting people experiencing homelessness to benefit programs.

The development process so far has included consultation with the Homeless and Housing Stakeholders' Collaborative (HHSC) and the Lived Experience Advisory Board (LEAB), two planning meetings with representation from Tehama CoC, the County of Tehama and cities of Red Bluff, Corning, and Tehama, as well as interviews with subject matter experts like Legal Services of Northern California (LSNC).

Jessica provided an overview of the draft Plan, which includes specific goals for supporting and expanding affordable/permanent housing, interim housing, and case management/supportive services. Council members were then given an opportunity to provide feedback to be incorporated into the draft Plan.

Gail commented that she appreciated the focus on including input from people with lived experience. She also suggested including development of self-help housing, like that provided by the Community Housing Improvement Program (CHIP) or Habitat for Humanity and suggested that the annual LIFT event could be an avenue for implementing some aspects of the plan, including supporting the cost of driver's license renewals and offering expungement clinics from LSNC.

Jessica also provided information on next steps in the process, including the development of a multi-jurisdictional MOU, which would include the plan by reference and as an exhibit. The MOU will be brought before each jurisdiction's governing body, including the CoC Executive Council, for approval and signing in March.

## 5. Project Updates:

#### a. PATH Plaza Update

PATH did not have a representative at this meeting to provide an update. Andrea provided a summary based on recent reports provided at other meetings. Construction is nearing completion and PATH is working with the contractor on a punch list. With the retirement of E.C. Ross from the PATH Board, the board's new president, Ron Panich, has taken over oversight of the facility's construction, with help from board vice president Colleen Lewis. PATH is also working with the County and their consultant, Adams Ashby, to request additional CDBG-CV funds that have been made available through the state to cover increased costs. Andrea has passed on the Executive Council's request for a walk-through of the facility, which will be scheduled once the floor sealing work has been completed.

#### b. Permanent Housing Update

#### Travis Lyon

Travis reported that there are currently two open NPLH units at Olive Grove. He is currently working with applicants referred through the Coordinated Entry System (CES) to fill these openings. The two projects planned for Red Bluff (Palm Villas at Red Bluff and The Bluffs Community Housing) have been selected for award of NPLH funding and are now in the process of seeking additional sources of funding to support the additional units in each project.

#### c. Stakeholders' Collaborative

#### Heather Henderson

Heather reported that the last meeting was held on January 3. At that meeting, Jess Candela from Housing Tools facilitated gathering input from the collaborative on the HHAP-5 Regionally Coordinated Homeless Action Plan and Wendy Longwell from Disability Action Center (DAC) gave a presentation on DAC services, which have recently been expanded in Tehama County. The next HHSC meeting is scheduled for April 3, 2024 at 2:00 PM. Heather noted that this is a new start time for this meeting.

#### d. HMIS/CES

**CES:** Andrea reported that the migration of the CES from the old system to the new system is still underway. Call Agents at the new call center for 2-1-1 Tehama have been trained on entering assessments into the new system, as have PATH staff. Training will be provided to CalWORKs staff on February 21. TCHSA's Olive Grove Project Queue will be migrated to the new system once Travis has finished identifying prospective tenants for the current vacancies.

**HMIS:** Andrea provided an update on the matter that was discussed at December's meeting regarding the CoC's HMIS vendor experiencing issues with updating its system to the HUD's 2024 HMIS Data Standards. The issues have been largely resolved. Andrea has been able to pull the HUD LSA report and anticipates being able to pull the required HMIS CSV Export for the Cal ICH HDIS by the upcoming February 12 deadline.

### 6. CoC Coordination and Strategic Planning

Andrea Curry

### a. Financial Report

Andrea provided an update on the grant funding being administered by the CoC through its Administrative Entity and currently open subgrants as of January 31, 2024.

## 7. Capacity Building

Andrea Curry

#### a. Local Project Funding

#### i. 2024 TESH RFP Awards and Local Allocation of HHAP-5 Funds

A Staff Report was provided to the council ahead of today's meeting that provides additional detail for this agenda item.

#### 1. 2024 TESH RFP Proposals Received and Awarded

Andrea reported that six proposals requesting a total of \$1,241,768.27 were submitted in response to the 2024 TESH RFP, significantly exceeding the \$700,000 originally made available in the RFP through a combination of CESH 2019, HHIP (Anthem) and HHAP-4 funds. Based on evaluations conducted by the CoC Rating and Ranking committee, one proposal was fully funded, four were partially funded, and one was not awarded.

#### 2. HHAP-5 Funds Availability

The availability of HHAP-5 funds was not included in the RFP because HHAP-5 allocations had not yet been released. Those allocations have now been released. Andrea reported that the CoC is required to provide a Cost Plan – a budget that reflects how the HHAP-5 fund will be used – as part of the HHAP-5 application. The recent TESH RFP process presents an opportunity for the CoC to award these funds ahead of their receipt to inform the Cost Plan, ensure that we meet the HHAP-5 obligation of funds deadlines and prevent the need to make adjustments to the Cost Plan in future HHAP-5 reports.

#### 3. Additional Funding Needs

Development costs for PATH Plaza Navigation Center have increased due to inflation and change orders. Funds originally allocated to Navigation Center operations by the CoC have been re-allocated to development costs, and additional CDBG/CDBG-CV funds made available to the county and cities of Red Bluff, Corning and Tehama have also been secured to contribute to these increased costs, however, there remains a shortfall of over \$500,000. Costs associated with the development of the Navigation Center are eligible under HHAP eligible use categories.

#### 4. Allocation of HHAP-5 Funds

**Motion:** A motion was made to authorize the Rating and Ranking Committee, in consultation with CoC staff, and where needed, consultation with 2024 TESH applicants, to allocate the \$613,809.40 available for direct services activities through HHAP-5 to activities proposed through the 2024 TESH RFP process and/or to support increased costs associated with the development of the PATH Plaza Navigation Center..

Moved by: Gail Locke Seconded by: Kris Deiters Ayes: Kris Deiters, Johnna Jones, Gail Locke, David Madrigal, Kimberlee Monroe Noes: None Abstentions: Travis Lyon Result: APPROVED

Meeting adjourned at 2:54 PM.

The next meeting is scheduled for Wednesday, March 13, 2024 at 1:30 PM and will be held via Zoom.

STAFF REPORT:

Homeless Housing, Assistance and Prevention Round 5 (HHAP-5), Regionally Coordinated Homelessness Action Plan (Plan) and Memorandum of Understanding (MOU) Funds (Agenda Items 6.a.i-ii)

# Homeless Housing, Assistance and Prevention Round 5 (HHAP-5), Regionally Coordinated Homelessness Action Plan (Plan) and Memorandum of Understanding (MOU)

## **Background Information:**

The State of California Interagency Council on Homelessness (Cal ICH) published the Notice of Funding Availability (NOFA) for Round 5 of the Homeless Housing, Assistance and Prevention (HHAP) grant program on September 29, 2023. The application for these funds is due March 27, 2024.

Both Tehama County Continuum of Care (Tehama CoC) and Tehama County are eligible applicants and together constitute a "region" for the purposes of the HHAP-5 NOFA (HSC § 50230(v)(2). Eligible applicants within a region are required to apply together, complete a single, collaborative Regionally Coordinated Homeless Action Plan ("Plan"), and to enter into a Memorandum of Understanding (MOU) committing to participate in and comply with the Plan.

## **Financial Impact:**

Each applicant has the discretion to receive their base allocation directly or they may designate an eligible applicant in their region to serve as their Administrative Entity, which is responsible for administering the funds, contracting with subrecipients, reporting on HHAP-5 dollars and activities to Cal ICH, and meeting the terms and conditions of the contract.

Tehama County is redirecting its HHAP-5 allocation of \$419,405.78 to the Tehama County Continuum of Care (Tehama CoC) to be combined with the Continuum of Care's HHAP-5 allocation of \$437,149.04 for a formula allocation of \$856,554.82.

As the Administrative Entity for Tehama CoC, The Vitality Project (TVP) will administer the funds, which will be disbursed by the State in two installments, pursuant to direction provided by the Tehama CoC Executive Council on February 14, 2024 and in compliance with HHAP-5 guidelines, contract with subrecipients, report on HHAP-5 dollars and activities to Cal ICH, and ensure compliance with the terms and conditions of the HHAP-5 contract.

## **Regionally Coordinated Homelessness Action Plan**

Cal ICH provided a template that constitutes the Regionally Coordinated Homelessness Action Plan (Plan). It has the following requirements: 1) Participating Jurisdictions' Roles and Responsibilities; 2) Performance Measures and Improvement Plan; 3) Equity Improvement Plan; 4) Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting; 5) Plan to Utilize Local, State, and Federal Funds to STAFF REPORT:

Homeless Housing, Assistance and Prevention Round 5 (HHAP-5), Regionally Coordinated Homelessness Action Plan (Plan) and Memorandum of Understanding (MOU) Funds (Agenda Items 6.a.i-ii)

End Homelessness; and 6) Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

To apply for the funding, the CoC and County worked together with their consultant, Housing Tools, and with the Cities of Corning, Red Bluff, and Tehama to develop the Plan and MOU. The Plan lays out the region's goals to be put into action when funding becomes available. The CoC and County are both required signatories to the Plan and MOU. Cities are optional signatories. The Cities of Corning, Red Bluff, and Tehama have indicated their interest in participating in the Plan and MOU.

Three public meetings were required. Additional planning meetings and consultation with subject matter experts and people with lived experience were conducted to ensure that the Plan was consistent with regional needs. The Plan was developed using input and feedback from the following activities:

Activity	Dates and Description
Public Meetings	January 3 <sup>rd</sup> – Housing and Homeless Stakeholders' Collaborative
	January 11 <sup>th</sup> – Joint Session of the County Board of Supervisors and City Councils
	February 14 <sup>th</sup> – CoC Executive Council
Planning Meetings	January 10 <sup>th</sup> – Staff of the CoC, County, and Cities
	January 22 <sup>nd</sup> – Staff of the CoC, County, and Cities
Subject-Matter Experts – Interviews and Data Gathering	January 16 <sup>th</sup> and February 2 <sup>nd</sup> – Staff of Tehama CoC
	January 19 <sup>th</sup> – Staff of Legal Services of Northern California
	January 19 <sup>th</sup> – Staff of 211 Tehama/United Way of Northern California
	February 6 <sup>th</sup> – Housing Consultant to Tehama County
People with Lived	February 7 <sup>th</sup> – Lived Experience Advisory Board
Experience –	
Consultation	
Review/Edits of the	February 15 <sup>th</sup> -28 <sup>th</sup> – Staff of the CoC, County, and Cities
Draft Plan and MOU	

In addition, Cal ICH encouraged jurisdictions to incorporate actions from other community planning efforts into the HHAP-5 Plan. Housing Tools incorporated actions from the draft 2024 Update to the Tehama County 10-Year Plan to End Homelessness and the 2023 Racial Equity Improvement Plan as part of Tehama County's California Racial Equity Action Lab work.

## Memorandum of Understanding

Cal ICH provided guidance on the required content of the HHAP-5 MOU through its <u>HHAP-5 MOU Guidance</u> document, released separately from the HHAP-5 NOFA. In

STAFF REPORT:

Homeless Housing, Assistance and Prevention Round 5 (HHAP-5), Regionally Coordinated Homelessness Action Plan (Plan) and Memorandum of Understanding (MOU) Funds (Agenda Items 6.a.i-ii)

developing the HHAP-5 MOU, Tehama CoC staff, together with Housing Tools, incorporated this guidance as well as detailed descriptions of the practical aspects of the roles and responsibilities of the Administrative Entity, based on those originally set forth in the HHAP-3 MOU. The Plan has been incorporated into the MOU by reference as Exhibit A.

Tehama CoC, Tehama County, and the Cities of Corning, Red Bluff and Tehama have approval and adoption of the Plan and authorization for the MOU scheduled at their respective governing body meeting in mid-March.

Once the signed versions of these documents are received, the HHAP-5 application will be submitted to Cal ICH by Tehama CoC staff using an online submission platform ahead of the March 27, 2024 deadline.

After submittal, Cal ICH has 90 days in which to review the submitted application, request amendments, or approve and issue award notice.

## **Recommendations:**

## i. HHAP-5 Regionally Coordinated Action Plan

Suggested Action(s): Approval and adoption of the Regionally Coordinated Homelessness Action Plan (Plan), which is a requirement of the Homeless Housing, Assistance and Prevention Round 5 (HHAP-5) grant program.

## ii. HHAP-5 MOU

Suggested Action(s): Authorization for the Executive Council Chairperson to sign the Memorandum of Understanding (MOU) between the County of Tehama, the City of Corning, the City of Red Bluff, the City of Tehama, the Tehama County Continuum of Care, and The Vitality Project, as the Administrative Entity for the Continuum of Care regarding the HHAP-5 grant program.

## Attachments:

Tehama HHAP-5\_Memorandum of Understanding\_03012024 Final.pdf Tehama HHAP-5\_MOU Exhibit A\_Plan\_03012024 Final.pdf

## HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM, ROUND 5 JOINT APPLICATION AND REGIONAL COORDINATION MEMORANDUM OF UNDERSTANDING

Between the County of Tehama, the City of Corning, the City of Red Bluff, the City of Tehama, the Tehama County Continuum of Care, and The Vitality Project, as the Administrative Entity for the Continuum of Care

## BACKGROUND

The State of California Interagency Council on Homelessness ("Council") issued the Homeless Housing, Assistance and Prevention Round 5 ("HHAP-5") Notice of Funding Availability ("NOFA") dated September 29, 2023 as authorized by Assembly Bill 129 which was signed into law by Governor Gavin Newsom on July 10, 2023. Through this NOFA, block grants have been made available to all California Counties and all California Continuums of Care (hereinafter referred to collectively as "jurisdictions") for the purpose of addressing homelessness within their geographic coverage areas.

## PURPOSE OF THE AGREEMENT

Geographic coverage areas or regions, defined by Council as counties, are required to apply together for HHAP-5 and jointly complete a Regionally Coordinated Homelessness Action Plan ("the Plan"). In this case the County of Tehama ("County) and the Tehama County Continuum of Care ("Continuum of Care") are the eligible applicants and are defined as one region. Each eligible applicant may receive their allocation directly or they may designate an eligible applicant in their region to serve as their Administrative Entity. This indicates to the Council which eligible applicant will enter into a contract with the State to receive and administer allocations. In addition, though not eligible applicants, the Cities of Corning, Red Bluff, and Tehama ("Cities") have elected to engage and collaborate on the Plan and thus are included this Memorandum of Understanding ("MOU"). This is allowed per Council and HHAP-5 guidance.

Through this agreement, the County and the Continuum of Care agree to submit a joint application for HHAP-5 funds and to administer HHAP-5 funds locally through The Vitality Project, the Administrative Entity for the Continuum of Care. This reduces administrative burdens and promotes ongoing collaboration.

Jurisdictions applying jointly must demonstrate having collaborated to develop the Regionally Coordinated Homelessness Action Plan ("the Plan") and commit to working collaboratively in furtherance of the goals established in the Plan.

This agreement sets forth roles and responsibilities of the County, the Cities, the Continuum of Care, and The Vitality Project for the submission of the Joint Application, local administration of funds, oversight of fiscal and programmatic aspects of use of HHAP-5 funds and local collaboration on the implementation of the collaborative Plan.

## DECLARATIONS

- 1. The County, the Cities, and the Continuum of Care have a shared interest in addressing and remediating homelessness within the geographic area known as Tehama County.
- 2. The County, the Cities, and the Continuum of Care have a longstanding history of collaborating on development and implementation of plans and strategies for addressing homelessness.
- 3. The Continuum of Care serves as the regional collaborative entity that makes funding determinations for homeless assistance programs and supports the county-wide homeless service system of care.
- 4. The County and the Continuum of Care are each eligible to apply for allocations of HHAP-5 funding.
- 5. The intent of HHAP-5 funding is to support local jurisdictions in their unified response to reduce and address homelessness.
- 6. The County and the Continuum of Care are required to submit a joint application for HHAP-5 funds.
- 7. A Regionally Coordinated Homelessness Action Plan ("the Plan") has been developed collaboratively by the County, the Cities, and the Continuum of Care.
- 8. A joint application for HHAP-5 funds may designate a single Administrative Entity to administer HHAP-5 funds locally, and the County and Continuum of Care have deemed this the most appropriate and efficient choice for the region.
- 9. The Continuum of Care has designated The Vitality Project to serve as the Administrative Entity for funds received by the Continuum of Care and the Lead Agency Continuum of Care coordination activities.
- 10. The County and the Continuum of Care wish to submit a Joint Application for HHAP-5 funds designating the Continuum of Care as the lead applicant and designating The Vitality Project as the Administrative Entity responsible for administering HHAP-5 funds locally.
- 11. The Continuum of Care will provide fiscal and programmatic oversight for local administration of HHAP-5 funds.

## STATUTORY REQUIREMENTS

The Regionally Coordinated Homelessness Action Plan ("the Plan") shall be reflected in a Memorandum of Understanding ("MOU") committing each signatory to participation in, and to comply with, the Regionally Coordinated Homelessness Action Plan.

## COUNCIL MOU GUIDANCE

This MOU commits each signatory to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan and summarized below.

1. Commitments to the roles and responsibilities of each eligible applicant within the region as they pertain to outreach and site coordination, siting and use of

available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region. See Section 2.1 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

- 2. Commitments to Key Actions each eligible applicant will take to improve the system performance measures. See Section 2.2 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- 3. Commitments to Key Actions each eligible applicant will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. See Section 2.3 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- 4. Commitments to actions each eligible applicant will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. See Section 2.4 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- 5. Commitments to roles of each eligible applicant in the utilization of local, state, and federal funding programs to end homelessness. See Section 2.5 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- 6. Commitments to the roles and responsibilities of each eligible applicant to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. See Section 2.6 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

## **ROLES AND RESPONSIBILITIES**

The County of Tehama hereby agrees to:

- Redirect its HHAP-5 allocation of \$419,405.78 in its entirety to the Continuum of Care to be combined with the Continuum of Care's HHAP-5 allocation of \$437,149.04 and administered locally by The Vitality Project, as the Administrative Entity for the Continuum of Care.
- 2. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 3. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the County of Tehama through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Council, the Housing and Homeless Stakeholders' Collaborative and the Continuum of Care General Collaborative.

- 4. Review fiscal reports regarding use and expenditure of HHAP-5 funds submitted to the Tehama County Health Services Agency and the Continuum of Care Executive Council by The Vitality Project on a quarterly basis.
- 5. Review fiscal and programmatic reports prepared by The Vitality Project for submission to the State of California for the HHAP-5 program.

The Continuum of Care hereby agrees to:

- 1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the Plan. The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 2. Publish and maintain the proposed, approved, and amended versions of the Plan on its internet website.
- 3. Collaborate with the County and local stakeholders on planning and implementation of efforts to address homelessness within the County of Tehama through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Council, the Housing and Homeless Stakeholders' Collaborative and the Continuum of Care General Collaborative.
- 4. Provide ongoing oversight of fiscal and programmatic management of local administration of HHAP-5 funds.
- 5. Oversee selection and/or recruitment of local subrecipients for HHAP-5 funds, including development of funding solicitations and evaluation of proposals submitted for consideration.
- 6. Authorize any HHAP-5 Change Requests necessary to the efficient utilization of HHAP-5 funds in furtherance of the goals and strategies set forth in the Plan.
- 7. Review fiscal reports regarding use and expenditure of HHAP-5 funds submitted to the Tehama County Health Services Agency and the Continuum of Care Executive Council by The Vitality Project on a quarterly basis.
- 8. Review fiscal and programmatic reports prepared by The Vitality Project for submission to the State of California for the HHAP-5 program.
- 9. During the entire term of this agreement, be construed to be an independent contractor and nothing in this agreement is intended nor shall be construed to create an employer-employee relationship, a joint venture relationship, or to allow County to exercise discretion or control over the professional manner in which Continuum of Care shall be provided in a manner consistent with the professional standards applicable to such services. The sole interest of the County is to ensure that the services shall be rendered and performed in a competent, efficient, and satisfactory manner. Continuum of Care shall be fully responsible for payment of all taxes due to the State of California or the Federal government, which would be withheld from compensation of Continuum of Care, if Continuum of Care were a County employee. County shall not be liable for deductions for any amount for any purpose from Continuum of Care's compensation. Continuum of Care shall not be eligible for coverage under County's Workers Compensation Insurance Plan, nor shall Continuum of Care be eligible for any other County benefit.

The Vitality Project hereby agrees to:

- 1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the Plan. The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 2. Coordinate activities necessary to applying for and receiving HHAP-5 funds, including coordinating and submitting the Joint Application.
- 3. Accept disbursement of the combined HHAP-5 award totaling \$856,554.82 on behalf of the joint applicants.
- 4. Coordinate the development of any local funding solicitations necessary to selecting and/or recruiting local subrecipients of HHAP-5 funds.
- 5. Enter into agreements with local subrecipients of HHAP-5 funds as directed by the Continuum of Care Executive Council.
- 6. Administer funds to local subrecipients, including fulfilling requests for reimbursement of eligible costs and providing technical assistance to subrecipients with regards to fiscal and programmatic compliance with HHAP-5 guidelines.
- 7. Verify and retain documentation of HHAP-5 uses and expenditures as required by the State of California and the HHAP-5 program.
- 8. Prepare annual financial statements audited by an independent certified accountant (CPA).
- 9. Respond appropriately to any program-specific audit or monitoring requests from the HHAP-5 program, the County or any other relevant authority.
- 10. Generate quarterly fiscal reports regarding use and expenditure of HHAP-5 funds and submit these to both Tehama County Health Services Agency and the Continuum of Care Executive Council on a quarterly basis.
- 11. Generate and submit all fiscal and programmatic reports required by the HHAP-5 program, submitting the same to both the Tehama County Health Services Agency and the Continuum of Care Executive Council for review prior to submission to the funding program.
- 12. During the entire term of this agreement, be construed to be an independent contractor and nothing in this agreement is intended nor shall be construed to create an employer-employee relationship, a joint venture relationship, or to allow County to exercise discretion or control over the professional manner in which The Vitality Project performs the services which are the subject matter of this agreement; provided always, however, that the services to be provided by The Vitality Project shall be provided in a manner consistent with the professional standards applicable to such services. The sole interest of the County is to ensure that the services shall be rendered and performed in a competent, efficient, and satisfactory manner. The Vitality Project shall be fully responsible for payment of all taxes due to the State of California or the Federal government, which would be withheld from compensation of The Vitality Project, if The Vitality Project were a County employee. County shall not be liable for deductions for any amount for any purpose from The Vitality Project's compensation. The Vitality Project shall not

be eligible for coverage under County's Workers Compensation Insurance Plan, nor shall The Vitality Project be eligible for any other County benefit.

The City of Corning hereby agrees to:

- 1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 2. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the County of Tehama through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Council, the Housing and Homeless Stakeholders' Collaborative and the Continuum of Care General Collaborative.

The City of Red Bluff hereby agrees to:

- 1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 2. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the County of Tehama through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Council, the Housing and Homeless Stakeholders' Collaborative and the Continuum of Care General Collaborative.

The City of Tehama hereby agrees to:

- 1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan ("the Plan"). The Plan is attached to this Memorandum of Understanding ("MOU") as Exhibit A.
- 2. Collaborate with the Continuum of Care and local stakeholders on planning and implementation of efforts to address homelessness within the County of Tehama through continued staff participation on Continuum of Care committees, including the Continuum of Care Executive Council, the Housing and Homeless Stakeholders' Collaborative and the Continuum of Care General Collaborative.

This agreement shall commence upon the date signed and shall terminate on October 1, 2028 or until all obligations to the HHAP-5 program have been fulfilled.

For the Tehama County Continuum of Care:

Johnna Jones, Chairperson, Tehama CoC Executive Council

For the County of Tehama:

	<b>T</b> 1			<b>D</b> 1
John Leach, Chairn	nan, lehama	County Board	of Supervisors	Date

Approved as to form:

For The Vitality Project:

Nichole Bethurem, Vice President, The Vitality Project

For the City of Corning:

Brant Mesker, City Manager, City of Corning

Date

Approved as to form:

For the City of Red Bluff:

Tom Westbrook, City Manager, City of Red Bluff

Date

Approved as to form:

For the City of Tehama:

Carolyn Steffan, City Clerk/Administrator, City of Tehama	Date

Approved as to form:

## EXHIBIT A: REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN



In partnership with the Department of Housing and Community Development



# 3/1/24 FINAL - REGIONALLY COORDINATED HOMELESSNESS ACTION PLAN TEHAMA COUNTY, TEHAMA COUNTY CONTINUUM OF CARE, CITY OF CORNING, CITY OF RED BLUFF, AND CITY OF TEHAMA

HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM ROUND 5 (HHAP-5)

# Part II: Regionally Coordinated Homelessness Action Plan

## 2.1 Participating Jurisdictions' Roles and Responsibilities

- 1. <u>First</u> identify and describe the specific roles and responsibilities of <u>each participating Eligible Applicant</u> in the region regarding:
  - a. Outreach and site coordination;
  - b. Siting and use of available land;
  - c. Development of interim and permanent housing options; and
  - d. Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
- 2. <u>Then</u> describe and explain how all collaborating Eligible Applicants in the region are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

### Guidance

*Each jurisdiction must identify and describe their role in the region for each table. To add additional Jurisdictions, add rows to the bottom of each table.* 

## Outreach and Site Coordination

Participating Jurisdictions	Role(s) and Responsibilities in Outreach and Site Coordination
Tehama County	<ul> <li>Tehama County has a total population of 65,000. The Tehama County Health Services Agency (TCHSA) has 1) A mobile health clinic; 2) Mobile crisis services; and 3) A mobile vaccination clinic in development that serve/will serve unhoused people living in encampments or in shelter environments.</li> <li>1) The mobile health clinic visits and provides services every other week to the primary encampment in Red Bluff at Samuel Ayres Park. On the opposite weeks, the mobile health clinic visits and provides services at the PATH Plaza Day Center currently and the PATH Plaza Navigation</li> </ul>
	Center in the future when construction is complete later in 2024. 2) TCHSA has recently launched mobile crisis services for behavioral/mental health which may be deployed anywhere in the County including rural communities such as Los Molinos and Rancho Tehama. This includes necessary transportation to the hospital. 3) TCHSA has a mobile vaccination clinic in development through Public Health. By summer of 2024, it is expected the mobile vaccination clinic will conduct outreach in Corning/South County and other rural areas of the County.

Tehama County Continuum of Care (Tehama CoC)	<ul> <li>The Tehama County Continuum of Care (Tehama CoC) supports its member organizations and the member organization's projects. Three examples of this are 1) The Poor and Homeless Tehama County Coollition (PATH); 2) First Christian Church of Corning (FCCC); and 3) An Encampment Resolution Fund application.</li> <li>1) PATH is the primary service provider in the region. They have a street outreach program that regularly visits, builds connections with, and provides services to encampments throughout the County including Corning, Los Molinos, and Red Bluff. This includes providing regular meals to the primary encampment in Red Bluff at Samuel Ayres Park. In addition, PATH is finishing development on PATH Plaza Navigation Center, the region's first permanent year-round navigation center/emergency shelter. PATH is the operator of the Day Center services in Corning in South County. Open seven days a week for five hours per day, FCCC serves as a warming and cooling center depending on the time of year, as well as providing food, laundry, and shower services. People who are unhoused may come and stay at the Day Center for five hours per day and seven days per week.</li> <li>3) Tehama CoC is applying for an Encampment Resolution Fund (ERF) grant through Cal ICH to support a collaborative project that includes street outreach, in-encampment case management and Coordinated Entry access, TCHSA's mobile health clinic, and the City of Red Bluff's homeless liaison position.</li> </ul>
City of Corning	Corning has a total population of 8,000 people. The County's first-ever Permanent Supportive Housing project opened in Corning in 2023. City of Corning staff were instrumental in ensuring that unsheltered individual in Corning were connected to Coordinated Entry ahead of the project's opening. In addition, the City of Corning and Tehama CoC have recently connected to collaboratively work with non-profit and faith-based service providers in the South County area who serve or want to serve people who are unhoused.

City of Red Bluff	Red Bluff has a total population of 15,000 people. The City of Red Bluff approved the temporary sanctioned campground at Samuel Ayres Park in 2022 and provides public works services to the park. The Red Bluff Police Department has recently employed a Homeless Liaison Officer who connects people experiencing homelessness with services. The Officer is currently making connections and building relationships with both services such as the Veterans' Service Office, Faith Works, TCHSA, and Tehama CoC, and people who are unhoused by visiting encampments. The City of Red Bluff collaborated with PATH on the PATH Plaza Navigation Center in Red Bluff.
City of Tehama	Tehama City has a total population of less than 500 people. There are no grocery stores and very few resources or services. There are no known encampments in the City limits, and people who are unhoused may go into City Hall to ask about services that are available. There is one known encampment that is adjacent to the City that the PATH street outreach team is aware of and visits regularly to provide connection to resources and services. The City has recently connected with Tehama CoC and TCHSA so staff can provide information and referrals to 211 Tehama, Tehama County, and PATH to people who are unhoused.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Specific to outreach and site coordination, Tehama County, Tehama CoC, and the City of Red Bluff work closely together on development of 1) PATH Plaza Navigation Center and 2) The sanctioned campground at Samuel Ayres Park in Red Bluff. 1) The Stakeholders' Collaborative has a workgroup that led development of PATH Plaza Navigation Center. Tehama County provided funding for development of the Navigation Center through the Community Development Block Grant (CDBG) program. 2) The City of Red Bluff and PATH collaborate closely and visit the Samuel Ayres Park sanctioned campground weekly. Tehama CoC provided funding for park improvements including bathroom lighting and parking lot fencing.

There are three ongoing meeting groups that allow for coordination across the region: 1) All participating jurisdictions – Tehama County, Tehama CoC, and the Cities of Corning, Red Bluff, and Tehama – are members of and attend the regular meetings of the Tehama County Housing and Homeless Stakeholders' Collaborative; 2) The CoC Executive Council has seats for each of the jurisdictions; and 3) The County, CoC, and City staff who convened to put together this Regionally Coordinated Homelessness Action Plan will continue to meet regularly to share information and resources and work together as a team to advance the Plan in the region. Tehama CoC will coordinate and facilitate these meetings.

## Land Use and Development

Participating Jurisdictions	Role(s) and Responsibilities in Land Use and Development
Tehama County	Tehama County will adhere to all State laws and regulations regarding Housing Elements, affordable housing and community facilities, and zoning. In addition, as outlined in the 2024 Update to the Tehama County 10-Year Plan to End Homelessness, the County will support bringing infrastructure to vacant parcels of land via applications with developers, provide transparency about local regulations, and shepherd projects through the planning and building permitting processes. This may include, but not be limited to, applying for the Affordable Housing and Community Sustainable Communities Program (AHSC) and Infill Infrastructure Grant Program (IIG) funds.
Tehama CoC	Tehama CoC does not have land use or development that it oversees as it is not a local government jurisdiction. Tehama CoC does facilitate the Tehama County Housing and Homeless Stakeholders' Collaborative (HHSC), which has working groups implementing the 2024 10-Year Plan to End Homelessness goals. These goals include helping to streamline affordable housing development as is stated in the roles and responsibilities for land use and development for the County and Cities. In this way, Tehama CoC supports the work of the County and Cities and advocates for land use and development practices that facilitate the production of affordable housing and community facilities.
City of Corning	The City of Corning will adhere to all State laws and regulations regarding Housing Elements, affordable housing and community facilities, and zoning. In addition, as outlined in the 2024 Update to the Tehama County 10-Year Plan to End Homelessness, Corning will support bringing infrastructure to vacant parcels of land via applications with developers, provide transparency about local regulations, and shepherd projects through the planning and building permitting processes. This may include, but not be limited to, applying for the Affordable Housing and Community Sustainable Communities Program (AHSC) and Infill Infrastructure Grant Program (IIG) funds.

City of Red Bluff	The City of Red Bluff will adhere to all State laws and regulations regarding Housing Elements, affordable housing and community facilities, and zoning. In addition, as outlined in the 2024 Update to the Tehama County 10-Year Plan to End Homelessness, Red Bluff will support bringing infrastructure to vacant parcels of land via applications with developers, provide transparency about local regulations, and shepherd projects through the planning and building permitting processes. This may include, but not be limited to, applying for the Affordable Housing and Community Sustainable Communities Program (AHSC) and Infill Infrastructure Grant Program (IIG) funds. The City of Red Bluff and developer Northern Valley Catholic Social Service (NVCSS)/Palm Communities have applied for both AHSC and IIG funds for the No Place Like Home (NPLH) Palm Villas project in Red Bluff. In addition, the City of Red Bluff and Tehama County collaborated on parking variances and a re-zone for the Palm Villas parcel at the developer's request. The City of Red Bluff has also teamed up with Pacific West Communities for NPLH and IIG funds for an affordable housing project known as The Bluffs Community Housing Project.
City of Tehama	The City of Tehama will adhere to all State laws and regulations regarding Housing Elements, affordable housing and community facilities, and zoning. As previously noted, the City of Tehama has a population of less than 500 people with no grocery stores and very few amenities. The City is entirely located within a flood zone. There is a water system but not a sewer system in the City. For these reasons, it is unlikely that multi-family housing development will occur within the City limits, however, if this is the case, the City will provide transparency about local regulations, and shepherd projects through the planning and building permitting processes.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Specific to land use and development, 1) All four jurisdictions have 7<sup>th</sup> cycle Housing Elements due June 2024 and all have contracted with consulting firm PlaceWorks to complete the Housing Elements; 2) The City Managers/Administrators and County Administrator meet once per month to discuss a variety of local and regional topics; and 3) There is an open line of communication between the County and Cities staff for any ad-hoc planning and community development needs.

There are three ongoing meeting groups that allow for coordination across the region: 1) All participating jurisdictions – Tehama County, Tehama CoC, and the Cities of Corning, Red Bluff, and Tehama – are members of and attend the regular meetings of the Tehama County Housing and Homeless Stakeholders' Collaborative; 2) The CoC Executive Council has seats for each of the jurisdictions; and 3) The County, CoC, and City staff who convened to put together this Regionally Coordinated Homelessness Action Plan will continue to meet regularly to share information and resources and work together as a team to advance the Plan in the region. Tehama CoC will coordinate and facilitate these meetings.

# Development of Interim and Permanent Housing Options

Participating Jurisdictions	Role(s) and Responsibilities in Development of Interim and Permanent Housing Options
Tehama County	Tehama County will adhere to all State laws and regulations including zoning for permanent supportive housing and navigation centers/emergency shelters. The County facilitates multi- disciplinary team meetings and administers multiple funding sources such as NPLH, PLHA, Homekey, BHBH, HomeSafe, CalWORKs, HDAP and deposit assistance. These funding sources are described in more detail below.
	1) The Tehama County Health Services Agency (TCHSA) has applied and been awarded funding for three No Place Like Home (NPLH) permanent supportive housing projects, one in the City of Corning (placed-in-service) and two in the City of Red Bluff (pre-development). 2) TCHSA has applied and been awarded funding for formula Permanent Local Housing Allocation (PLHA) on behalf of itself and the Cities of Red Bluff and Tehama. These PLHA funds are supporting operations for the County's first permanent year-round navigation center/emergency shelter, and supportive services for the three NPLH permanent supportive housing projects. 3) TCHSA has applied and been awarded funding for Homekey with PATH for their transitional housing program. 4) TCHSA has applied and been awarded funding for Homekey with PATH for the Behavioral Health Bridge Housing (BHBH) Program which is supporting interim and transitional housing, including non-congregate shelter through FaithWorks and improvements for PATH's Sale House transitional housing programs: Adult Protective Services' HomeSafe program, CalWORKs' rapid rehousing program, Housing and Disability Advocacy Program (HDAP) for homelessness prevention and rapid rehousing, and Community Action Agency's (CAA) deposit assistance program.
Tehama CoC	Tehama CoC administers an average of \$2 million annually in funding from sources such as CESH, HHAP, and HHIP that support local projects that provide interim and permanent housing and coordinates local selection processes through which local providers can access funds through the federal CoC Program and HCD's annual ESG Balance of State funding opportunities. The CoC also provides technical assistance to local projects on topics that include program design and grant compliance. The CoC was a vital partner in securing CDBG funds for the navigation center/emergency shelter, Homekey funds for a transitional housing project, NPLH funds for the three permanent supportive housing projects, and formula PLHA funds for Tehama County and the Cities of Red Bluff and Tehama. The CoC also supports PATH's rapid rehousing program. Tehama CoC is applying for an Encampment Resolution Fund (ERF) grant through Cal ICH.

City of Corning	The City of Corning assists with development of housing options for people who are unhoused in the following ways: 1) The City adheres to all State laws and regulations including zoning for permanent supportive housing and navigation centers/emergency shelters; 2) The City coordinates on the Olive Grove No Place Like Home (NPLH) permanent supportive housing project with Tehama County and the developer, Rural Communities Housing Development Corporation (RCHDC); 3) The City coordinated and facilitated the permits for Community Housing Improvement Program (CHIP) for self-help affordable single family home subdivisions Magnolia Meadows (53 homes in development) and Stone Fox (54 homes completed in 2022); 4) The City delegated its CDBG-CV (COVID-19) funds to Tehama County to fund development of the PATH Plaza Navigation Center; 5) The City hopes to apply for its PLHA formula funds in 2024; and 6) The City will support affordable housing developers' applications for funding.
City of Red Bluff	The City of Red Bluff assists with development of housing options for people who are unhoused in the following ways: 1) The City adheres to all State laws and regulations including zoning for permanent supportive housing and navigation centers/emergency shelters; 2) The City and its Police Department supported PATH Plaza Navigation Center's development politically and socially as well as waived building, engineering, and development impact fees; 3) The City delegated its 2019-23 PLHA formula funds to Tehama County for operations of the County's first permanent year-round navigation center/emergency shelter, and supportive services for the three NPLH permanent supportive housing projects; 4) The City delegated its CDBG-CV funds to Tehama County to fund development of the PATH Plaza Navigation Center; and 5) The City is supporting developers' applications for funding such as an AHSC application for the Palm Villas NPLH project and an IIG application for The Bluffs Community Housing NPLH project.
City of Tehama	A city of less than 500 people, the City of Tehama assists with development of housing options for people who are unhoused in the following ways: 1) The City adheres to all State laws and regulations including zoning for permanent supportive housing and navigation centers/emergency shelters; 2) The City delegated its 2019-23 PLHA formula funds to Tehama County for operations of the County's first permanent year-round navigation center/emergency shelter, and supportive services for the three NPLH permanent supportive housing projects; and 3) The City delegated its CDBG-CV funds to Tehama County to fund development of the PATH Plaza Navigation Center.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Specific to development of interim and permanent housing options, 1) Tehama County and the Cities of Red Bluff and Tehama continue to coordinate their joint PLHA program which is funding both interim and permanent housing for people who are unhoused; 2) As described above, all jurisdictions have contributed and collaborated on the three No Place Like Home permanent supportive housing projects and the PATH Plaza Navigation Center; and 3) PATH was at-risk of losing their lease on the Sale House transitional housing program due to lack of funding and the County stepped in to be the lead applicant for a successful Homekey application.

There are three ongoing meeting groups that allow for coordination across the region: 1) All participating jurisdictions – Tehama County, Tehama CoC, and the Cities of Corning, Red Bluff, and Tehama – are members of and attend the regular meetings of the Tehama County Housing and Homeless Stakeholders' Collaborative; 2) The CoC Executive Council has seats for each of the jurisdictions; and 3) The County, CoC, and City staff who convened to put together this Regionally Coordinated Homelessness Action Plan will continue to meet regularly to share information and resources and work together as a team to advance the Plan in the region. Tehama CoC will coordinate and facilitate these meetings.

## Coordination of and Connection to Service Delivery

Participating Jurisdictions	Role(s) and Responsibilities in Connection to Service Delivery
Tehama County	Tehama County has a strong foundation of collaboration among its departments. Staff in each department know who and how to refer people to services they may need. This collaboration includes, but is not limited to, the Tehama County Health Services Agency (TCHSA), the Tehama County Department of Social Services (TCDSS), and the Tehama County Community Action Agency (TCCAA), a nonprofit organization under TCDSS. Tehama County administers the Mental Health Services Act (MHSA) Full-Service Partnership program, which provides wraparound supportive services for people who have been diagnosed with a severe mental illness. Also, as described above, Tehama County has a mobile health clinic, mobile crisis services, and is developing a mobile vaccination clinic.
	Staff are familiar with and refer to 211 Tehama for both Coordinated Entry and health and human services. The services of 211 Tehama include providing information and referrals for low-cost and no-cost health and human services in the region and serving as the primary entry point for the regional Coordinated Entry System (CES).

Tehama CoC	Tehama CoC has a significant role in coordination of and connection to service delivery. The CoC is the System Administrator for the Coordinated Entry System (CES), oversees the contract with 211 Tehama for CES, and the CoC Coordinator is also the Homeless Management Information System (HMIS) Administrator. Tehama CoC facilitates both community-level planning work for the regional homelessness response system as well as assisting individual agencies to conduct outreach and connect with one another and the CES/HMIS systems. This includes applying for State and Federal programs to fund services and providing technical assistance to subgrantees to access funds that flow through the CoC.
City of Corning	The City of Corning has long-term, knowledgeable staff that are able to help those that contact the City for assistance. This includes City assistance programs for utility and sewer fees. The City does not currently have staff or capacity for street outreach apart from the Corning Police Department's role. Instead, the City of Corning and Tehama CoC have recently connected to collaboratively work with non-profit and faith-based service providers in the South County area who serve or want to serve people who are unhoused. City staff are familiar with and refer to 211 for both CES and health and human services. Staff also refer to Rural Communities Housing Development Corporation (RCHDC) for general affordable units at Olive Grove, the NPLH permanent supportive housing project in Corning.
City of Red Bluff	The Red Bluff Police Department has recently employed a Homeless Liaison Officer who connects people experiencing homelessness with services. This is a significant commitment from the City and City Council to address homelessness in Red Bluff. In addition, the City allocates \$9,000 in competitive grant funding per fiscal year that is available to non-profits who serve people experiencing homelessness in Red Bluff. This has amounted to a total of \$63,000 since 2017. City staff are familiar with and refer to 211 Tehama for both CES and health and human services. Finally, the City and PATH closely collaborate on the sanctioned campground at Samuel Ayres Park and the PATH Plaza Navigation Center.
City of Tehama	As stated previously, the City of Tehama has a total population of less than 500 people. There are no grocery stores and very few resources or services. There are no known encampments in the City limits, and people who are unhoused may go into City Hall to ask about services that are available. There is one known encampment that is adjacent to the City that the PATH street outreach team is aware of and visits regularly to provide connection to resources and services. The City has recently connected with Tehama CoC and TCHSA so staff can provide information and referrals to 211 Tehama, Tehama County, and PATH to people who are unhoused.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, including interim and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Specific to coordination of and connection to service delivery, 1)All jurisdictions provides information and referrals to 211 Tehama, Tehama County, and PATH; 2) Tehama County helps to fund Tehama CoC and 211 Tehama for the Coordinated Entry System (CES) and Homeless Management Information System (HMIS); and 3) Tehama CoC, Tehama County, and Tehama County Department of Education all participated on the core team for the California Racial Equity Action Lab through Cal ICH which focused on equity in service design and delivery.

There are three ongoing meeting groups that allow for coordination across the region: 1) All participating jurisdictions – Tehama County, Tehama CoC, and the Cities of Corning, Red Bluff, and Tehama – are members of and attend the regular meetings of the Tehama County Housing and Homeless Stakeholders' Collaborative; 2) The CoC Executive Council has seats for each of the jurisdictions; and 3) The County, CoC, and City staff who convened to put together this Regionally Coordinated Homelessness Action Plan will continue to meet regularly to share information and resources and work together as a team to advance the Plan in the region. Tehama CoC will coordinate and facilitate these meetings.

## 2.2 System Performance Measures and Improvement Plan

- 1. <u>First</u> identify the most recent system performance measures for the region.
- 2. **<u>Then</u>** describe the key action(s) the region intends to take to improve each system performance measure.

#### Guidance

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding metrics fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application. Regions must have **at least one** key action for **each** system performance measure. All columns must be filled out for each action.

For "Funding Type" enter Federal, State, Local, or the unique funding source type.

To add additional actions or racial equity measures, add rows to the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- *Key Action(s)* may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- Success Measurement Method may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

Measure						
1,162						
Key Action(s) for Impro	ving SPM 1a					
Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action

North and South County – Mobile Services from Existing Services Hub (Tehama County 10-Year Plan to End Homelessness - 2024 Update Goal) Develop mobile services from existing services hubs both in North Tehama County (Red Bluff – PATH Plaza Navigation Center) and South Tehama County. The purpose is to reach more	Encampment Resolution Fund (ERF), Emergency Solutions Grant (ESG), Homeless Housing Assistance and Prevention (HHAP), Housing and Homelessness Incentive Program (HHIP), Permanent	State/Other	Tehama CoC	HHSC, PATH, Tehama County, and South County service providers	June 2029 for Red Bluff and June 2034 for Corning Provide services at least two days per month in three rural/remote communities outside of existing services hub.	The 2029 and 2034 Homeless Management Information System (HMIS) data (increase in number of people accessing services). Findings from the Annual Gaps and Racial Disparities Analysis.
and South Tehama County. The purpose	(HHIP),					

(10-Year Plan Update Reg	IIP and gional undations	Tehama CoC	Cities of Corning, Red Bluff, and Tehama County, and service providers	June 2029 – Create at least one safe parking area.	The 2029 Homeless Management Information System (HMIS) data (increase in number of people accessing services). Findings from the Annual Gaps and Racial Disparities Analysis.
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Vehicle Assistance Program – Pilot (10- Year Plan Update Goal) Create a new pilot vehicle assistance program in North or South County in partnership with service providers or support an existing program. Per feedback from people with lived experience of homelessness or housing insecurity, assist those who need help with gas, maintenance, insurance, driver's license, and registration costs so that they access employment and services.	HHIP and Regional Foundations	State/Local Government/ Other	Tehama CoC	Tehama County CalWORKs, Empower Tehama, FaithWorks, and other service providers	June 2029 – Stand up the pilot program and serve 25 households.	The 2029 Homeless Management Information System (HMIS) data (increase in number of people accessing services). Findings from the Annual Gaps and Racial Disparities Analysis.
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Continue and Expand the Tehama LIFT (Live Inspired for Tomorrow) Event.	Dignity Health and Tehama County Community	Local Government/ Other	Tehama CoC	HHSC, Tehama County, and other service providers	November 2024 – Serve at least 750 individuals and focus on	The 2025 Homeless Management Information System (HMIS) data (increase in number of people
This annual event provides a one-stop venue for vital resources and services for residents who are low-income and/or experiencing homelessness. Per feedback from people with lived experience, add an expungement clinic and driver's license cost resources to LIFT.	Action Agency				and focus on serving youth and those from South County or other rural/remote areas through specialized outreach, resources, and transportation.	Annual Gaps and Racial Disparities Analysis.

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial or Ethnic Group	Measure
People who are Hispanic/Latino (race/ethnicity)	Represent 27% of the total County population (2018-22 U.S Census American Community Survey-ACS) and 23% of the homeless population (2023 PIT Count), but only constitute 15% of those accessing services who are experiencing homelessness.
Persons in households without children (household composition)	Represent 95% of the homeless population (2023 PIT), but only constitute 60% of those accessing services who are experiencing homelessness.

Adults experiencing significant mental illness (special population)	Represent 16% of the homeless population (2023 PIT), but only constitute 3% of those accessing services who are experiencing homelessness.
Adults experiencing substance use disorder (special population)	Represent 13% of the homeless population (2023 PIT), but only constitute 1% of those accessing services who are experiencing homelessness.
Adults currently fleeing domestic violence (special population)	Represent 23% of the homeless population (2023 PIT), but only constitute 4% of those accessing services who are experiencing homelessness.

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
South County* – Working Group, Audit, and Needs Assessment (10-Year Plan Update Goal) Conduct an audit of available resources, especially bilingual resources, and a needs assessment of gaps in resources. *South County has a large proportion of Hispanic/Latino residents.	Regional Early Action Planning Grants (REAP) and Regional Foundations	State/Other	Tehama CoC	HHSC, 211 Tehama, City of Corning, Empower Tehama Paskenta Band of Nomlaki Indians, and Tehama County	June 2029 Set up working group, and complete audit and needs assessment.	The working group, audit, and needs assessment successfully inform the new bilingual and rural/remote services (next key action). Corroborated by qualitative feedback.

-	Regional oundations	Other	Tehama CoC	South County service providers such as 211 Tehama, City of Corning, Empower Tehama, Paskenta Band of Nomlaki Indians, and Tehama County	June 2034 At least five organizations provide permanent English/Spanish bilingual services and/or services in rural/remote areas of South County outside of Corning.	2034 Homeless Management Information System (HMIS) data (increase in number of people accessing services). Findings from the Annual Gaps and Racial Disparities Analysis.
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### SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered 2021 PIT count)

Measure

#### 218

#### Key Action(s) for Improving SPM 1b

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Temporary Housing – Develop New Beds/Units (10-Year Plan Update Goal) PATH Plaza Navigation Center, the county's first year-round permanent emergency shelter, will open in 2024. Per feedback from people with lived experience, services will include, but not be limited to: vocational training, food handlers' certificate, information and referrals to college options, therapy, and children/youth- specific programs.	California Emergency Solutions and Housing (CESH), ESG, HHAP 1-5, and PLHA	State	Tehama CoC	HHSC, PATH, and Tehama County	June 2024 PATH Plaza Navigation Center to open and provide services.	The 2024 Homeless Management Information System (HMIS) data (increase in number of people accessing services). The 2025 Point-in-Time (PIT) Count (decrease in the number of people experiencing unsheltered homelessness). Findings from the 2025 Annual Gaps and Racial Disparities Analysis.

Temporary Housing – Preserve Existing Beds/Units (10-Year Plan Update Goal) Preserve both non- congregate emergency shelter beds and transitional housing units.	Behavioral Health Bridge Housing Program (BHBH)	State	Tehama County (Health Services Agency)	FaithWorks, PATH, and Tehama CoC	January 2025 – Preserve at least 25 beds/units of temporary housing.	The 2025 Homeless Management Information System (HMIS) data (increase in number of people accessing services). The 2027 Point-in-Time (PIT) Count (decrease in the number of people experiencing unsheltered homelessness). Findings from the 2025 Annual Gaps and Racial Disparities Analysis.
Increase Case Management Services from Street Outreach Assist people experiencing unsheltered homelessness to directly access permanent housing.	CESH, ERF, HHAP, and HHIP	State	Tehama CoC	PATH and Tehama County	December 2024 – Scaled up case management services.	The 2024 Homeless Management Information System (HMIS) data (increase in number of people accessing services). The 2025 Point-in-Time (PIT) Count (decrease in the number of people experiencing unsheltered homelessness).

Racial or Ethnic Group	,	Measure				
People who are American Indian or Alaska Native (race/ethnicity)		Represent 1% o County popula Census America Survey-ACS), bu 6% of the home (2021 PIT Count people experies unsheltered how PIT Count).	tion (2018-22 an Commun ut account f eless populat ) and 7% of ncing	ity or ion		
Men/boys (gender)		Represent 66% population (202 account for 725 experiencing u homelessness (2	21 PIT Count) % of people nsheltered	but		
Key Action(s) for Improvi	-					
Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Corning or Red Bluff – New Affordable/ Permanent Supportive Housing (10-Year Plan Update Goal) In partnership with the developers, develop two NPLH projects in Red Bluff.	Multifamily Housing Program (MHP), No Place Like Home (NPLH), PLHA, Project Based Vouchers (PBVs), and tax credits	Federal/State	Tehama County (Health Services Agency)	The City of Red Bluff, Tehama CoC, Northern Valley Catholic Social Service (NVCSS)/Palm Communities, and Pacific West Communities (PWC)	March 2026 – Anticipated lease up for both Palm Villas at Red Bluff and the Bluffs Community Housing.	The two projects combined are expected to have over 45 one-bedroom units, a portion of which is likely to serve single adult males through CES. Corroborate with 2026 Homeless Management Information System (HMIS) data.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.

See SPM 7.3 for Working Group and Dedicated Housing/Services for Indigenous/Native American Residents					
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### SPM 2: Number of people accessing services who are experiencing homelessness for the first time\*.

\*Actions aim to decrease the number of people who are experiencing homelessness for the first time.

Key Action(s) for Improving SPM 2										
Key Action(s)	Funding Source(s) the region intends to use to achieve the action	Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action				
Preserve Existing Affordable/ Naturally Occurring Affordable Housing (10-Year Plan Update Goal) Preserve affordable housing so that people do not experience homelessness due to a lack of affordable housing.	Manufactured Housing Opportunity & Revitalization Program (MORE), PLHA, and tax credits / bonds	Federal/State	Tehama CoC	Tehama County and developers / owners of housing	June 2029 – Preserve at least 25 units of rent- restricted affordable, or naturally occurring affordable housing.	Confirmation of number of accessory dwelling units (ADUs), mobile homes, and/or multi-family units preserved from owners / developers. The 2031 Point-in-Time (PIT) Count (decrease in the number of people experiencing homelessness for the first time).				

Acquisition and Rehabilitation of Affordable/Naturally Occurring Affordable Housing (10-Year Plan Update Goal) Acquire and rehabilitate affordable housing so that people do not experience homelessness due to a lack of affordable housing.	Manufactured Housing Opportunity & Revitalization Program (MORE), PLHA, and tax credits / bonds	Federal/State	Tehama CoC	Tehama County and developers / owners of housing	June 2034 – Acquire and rehabilitate at least 25 units of rent- restricted affordable, or naturally occurring affordable housing.	Confirmation of number of accessory dwelling units (ADUs), mobile homes, and/or multi-family units preserved from owners / developers. The 2035 Point-in-Time (PIT) Count (decrease in the number of people experiencing homelessness for the first time).
Develop and Maintain Homelessness Prevention Programs Pilot of homelessness prevention assessment through the Coordinated Entry System (CES).	CalWORKs Housing Support Program (HSP), Home Safe, Housing and Disability Advocacy Program (HDAP), and Veterans' Homelessness Prevention	State	Tehama County (Department of Social Services)	Nation's Finest, Tehama CoC, and 211 Tehama	June 2024 – Pilot homelessness prevention assessment through CES fully operational.	The 2024 Homeless Management Information System (HMIS) data (increase in number of people accessing services and sheltered through homelessness prevention).

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time.

Racial or Ethnic Group	Measure
People who are Hispanic/Latino (race/ethnicity)	Represent 27% of the total County population (2018-22 U.S Census American Community Survey-ACS) and 23% of the homeless population (2023 PIT Count), but only constitute 16% of those accessing services who are experiencing homelessness for the first time.
Persons in households without children (household composition)	Represent 95% of the homeless population (2023 PIT), but only constitute 62% of those accessing services who are experiencing homelessness for the first time.
Adults experiencing significant mental illness (special population)	Represent 16% of the homeless population (2023 PIT), but only constitute 3% of those accessing services who are experiencing homelessness for the first time.
Adults experiencing substance use disorder (special population)	Represent 13% of the homeless population (2023 PIT), but only constitute 1% of those accessing services who are experiencing homelessness for the first time.
Adults currently fleeing domestic violence (special population)	Represent 23% of the homeless population (2023 PIT), but only constitute 4% of those accessing services who are experiencing homelessness for the first time.

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	(Federal/ State/	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
No Place Like Home (NPLH) Permanent Supportive Housing In partnership with the developers, develop two NPLH projects in Red Bluff and preserve one NPLH project in Corning.	No Place Like Home (NPLH), PLHA, Project Based Vouchers (PBVs), and tax credits	Federal/State	Tehama County (Health Services Agency)	The Cities of Corning and Red Bluff, Tehama CoC, NVCSS/Palm Communities, PWC, and RCHDC	March 2026– Anticipated lease up for both Palm Villas at Red Bluff and the Bluffs Community Housing.	The NPLH target population includes adults with significant mental illness and substance use disorder. Members of this special population will be served by the three NPLH projects. Corroborate with 2026 Homeless Management Information System (HMIS) data.
Expanded Services for Domestic Violence Survivors with Dual Diagnoses Per feedback from people with lived experience, partner with Empower Tehama to offer expanded services to survivors of domestic violence who have dual mental health and substance use disorder diagnoses.	California Emergency Solutions Grants Program (ESG), Governor's Office of Emergency Services (Cal OES) Transitional Housing for Victims and Domestic Violence Housing First Programs	State	Tehama CoC	Empower Tehama	December 2025 – Stand up expanded services and serve 15 domestic violence survivors with dual diagnoses.	The 2026 Homeless Management Information System (HMIS) data (increase in number of domestic violence survivors with dual diagnoses who are accessing services).

See SPM 7.1a for South				
County – Working				
Group, Audit, and				
Needs Assessment,				
and New Bilingual and				
Rural/Remote Services				

SPM 3: Number of people exiting homelessness into permanent housing.

<b>341</b> Key Action(s) for Improvi	ng SPM 3					
Key Action(s)		Funding Type (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Master-Lease Program for Shared Housing (10-Year Plan Update Goal) Connect with interested landlords and create a master- leasing program for shared rental housing, providing more permanent housing for people to exit homelessness to.	HHAP and PLHA	State	Tehama CoC	PATH and Tehama County	June 2029 - Bring online eight bedrooms.	2029 Homeless Management Information System (HMIS) data (increase in number of people accessing services and exiting to permanent housing) and 2031 (decrease in the number of people experiencing unsheltered homelessness).

Purchase Homes for Shared Housing (10- Year Plan Update Goal) Purchase homes for shared housing, providing more permanent housing for people to exit homelessness to. Modeled after a successful program in Butte County.	HHAP and PLHA	State	Tehama CoC	PATH and Tehama County	June 2034 – Bring online eight bedrooms.	2034 Homeless Management Information System (HMIS) data (increase in number of people accessing services and exiting to permanent housing) and 2035 (decrease in the number of people experiencing unsheltered homelessness).
Develop Moving Forward (MF) Mobile Home Program through the Rural Indoor Objective (RIO) Project	ERF	State	Tehama CoC	211 Tehama, PATH, and Tehama County	November 2024 – Program fully operational.	Serve 15 households through the MF program. Corroborate with 2025 Homeless Management Information System (HMIS) data (increase in number of people accessing services and exiting to permanent housing).

Develop Self-Help Single-Family Affordable Housing	CalHOME, U.S. Department of Agriculture (USDA), and	Federal/State/ Other	Tehama CoC	Community Housing Improvement Program	June 2034 – A new self- help subdivision of	2034 Homeless Management Information System (HMIS) data (increase in
Partner with regional developers such as Community Housing Improvement Program (CHIP) to develop self- help single family affordable homes in the county, in addition to the homes already under development.	Housing Assistance Council			(CHIP), City of Corning, City of Red Bluff, and Tehama County	at least 15 lots under development in Tehama County.	number of people accessing services and exiting to permanent housing).

Partner with Disability Action Center (DAC) for Housing Resources Dissemination DAC creates a weekly list of housing that is available for rent and can share this list with Tehama CoC and member organizations. DAC also can update its Tehama County housing resources packet for general community use. Per feedback from people with lived experience, include any specific income requirements for housing.	DAC Programmatic and Operating Budget	Other	Tehama CoC	211 Tehama, Disability Action Center (DAC), PATH, and Tehama County	December 2024 – DAC to start disseminating the housing rental list more broadly. June 2025 – DAC to update its Tehama County housing resources packet.	Qualitative feedback from Tehama CoC member organizations on how the DAC resources are assisting their staff and clients to obtain permanent housing. Corroborate with 2025 Homeless Management Information System (HMIS) data (increase in number of people accessing services and exiting to permanent housing).
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Racial or Ethnic Group	Measure
People who are American Indian or Alaska Native (race/ethnicity)	Represent 6% of the homeless population (2023 PIT Count) but constitute such a small percentage of people exiting homelessness into permanent housing that the data was suppressed by Cal ICH and not provided for analysis (likely less than 2% based on extrapolation).
People who are Multiple Races (race/ethnicity)	Represent 8% of the homeless population (2023 PIT Count) but constitute such a small percentage of people exiting homelessness into permanent housing that the data was suppressed by Cal ICH and not provided for analysis (likely less than 2% based on extrapolation).
Persons in households without children (household composition)	Represent 95% of the homeless population (2023 PIT), but only constitute 24% of people exiting homelessness to permanent housing.
Men/boys (gender)	Represent 62% of the homeless population (2023 PIT Count), but only constitute 42% of people exiting homelessness to permanent housing.

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Working Group and Dedicated Housing/Services for Indigenous/Native American Residents Lead by and with organizations that serve Indigenous/ Native American residents.	HHAP, HHIP, and PLHA	State	Tehama CoC	Greenville Rancheria, Paskenta Band of Nomlaki Indians, Tehama County Behavioral Health, Tribal TANF (Temporary Assistance for Needy Families), and Tehama County	June 2025 – Start meeting regularly as a working group. June 2026 – Dedicate housing and homelessness services specifically to Indigenous/Native American residents.	The 2026 Homeless Management Information System (HMIS) data (increase in number of people accessing services). The 2027 Point-in-Time (PIT) Count (decrease in the number of people experiencing unsheltered homelessness). Corroborated by qualitative feedback from working group members, and findings from the 2026 Annual Gaps and Racial Disparities Analysis.

SPM 4: Average length of time that people experienced homelessness while accessing services.

Measure					
72 days					
Key Action(s) for Improving SPM	4				
the reg	<b>g Source(s) Funding Type ion intends</b> (Federal/ Sto <b>to achieve</b> Local gov/C <b>tion</b>	ate/	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action

-	ICVs, HHAP, and HHIP	Federal/State	Tehama CoC	Plumas County Community Development Commission (Plumas CDC) and Tehama County	June 2029 – Assist 25 HCVs to successfully find permanent housing.	The 2029 Homeless Management Information System (HMIS) data (decrease in average length of time that people experienced homelessness while accessing services).
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Increase the Number of Housing Choice Vouchers (10-Year Plan Update Goal) Using the success of the previous action, work with the Plumas CDC to bring 75 more vouchers to Tehama County, bringing the total number of vouchers to 400. This will increase the number of households that can have rent- restricted subsidized housing.	HCVs	Federal	Tehama CoC	Plumas County Community Development Commission (Plumas CDC) and Tehama County	June 2034 – Increase the number of HCVs for Tehama County by 75 for a total of 400 vouchers.	Plumas CDC data confirming the number of active HCVs in use in Tehama County. The 2034 Homeless Management Information System (HMIS) data (decrease in average length of time that people experienced homelessness while accessing services).
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Remove Income and Medical Care Barriers to Accessing Permanent Housing Supportive services to help people access Supplemental Security Income, Supplemental Security Disability Income, and medical care, which may be barriers to obtaining permanent housing.	ERF, HHIP, and Tehama County Health Services Agency (TCHSA) Operating Budget	State/Local Government	Tehama CoC	211 Tehama, PATH, Empower Tehama, and Tehama County	June 2024 – Add a SOAR- certificate advocate through Tehama CoC staff or Empower Tehama staff to help people access SSI/SSDI income. 211 Tehama/the CES to make referrals to TCHSA for medical care.	The 2024 Homeless Management Information System (HMIS) data (increase in number of people accessing services and obtaining permanent housing). Findings from the 2024 Annual Gaps and Racial Disparities Analysis.
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Deposit and Rental Assistance Programs Maintain deposit and rental assistance programs through Empower Tehama, PATH, and Tehama County Department of Social Services (TCDSS) to assist people in obtaining and retaining	Cal OES Transitional Housing for Victims and Domestic Violence Housing First Programs, CDSS Housing Support, Home Safe, and Housing and Disability	State	Tehama CoC	PATH, Empower Tehama, and Tehama County (Department of Social Services)	December 2024 – Maintain programs at current capacity or expand capacity. Identify and fill any funding gaps so that the	The 2024 Homeless Management Information System (HMIS) data (increase in number of people accessing services and obtaining permanent housing). Findings from the 2024 Annual Gaps and Racial Disparities Analysis.
people in obtaining	Housing and				gaps so that	

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial or Ethnic Group	Measure
People who are Asian (race/ethnicity)	Experienced homelessness more than twice as long* while accessing services compared to the general homeless population receiving services 156 days compared to 72 days (Cal ICH HDIS data for HHAP-5).
	*Note: This data is likely referring to a total of less than five people (small sample size).

People who are Multiple Races (race/ethnicity)	Experienced homelessness for a longer period of time* while accessing services compared to the general homeless population receiving services 91 days compared to 72 days (Cal ICH HDIS data for HHAP-5). *Note: This data is likely referring to a total of less than five people (small sample size).
Adults who are veterans (special population)	Experienced homelessness for a longer period of time while accessing services compared to the general homeless population receiving services 109 days compared to 72 days (Cal ICH HDIS data for HHAP-5).

Key Action(s)	Funding Source(s) the region intends to use to achieve the action		Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Veterans' Housing and Supportive Services 1) Establish and maintain connections to veterans' programs and referral veterans through CES to these programs. 2) Development of affordable / permanent supportive housing that has veteran set-aside units.	Veterans' Programs through the State, County, and Nation's Finest. Veterans Housing and Homelessness Prevention Program (VHHP)	State/Local Government/ Other	Tehama CoC	Tehama County (Veterans' Service Office – VSO), Nation's Finest, and State Veterans' Affairs	December 2024 – Establish robust connections to veterans' programs and serve veterans through CES. June 2034 – Lease up for an affordable / permanent supportive housing project that includes veteran set- aside units.	The 2024 and 2034 Homeless Management Information System (HMIS) data (increase in number of veterans accessing services and obtaining permanent housing). The 2035 Point- in-Time (PIT) Count (decrease in number of unsheltered veterans).

SPM 5: Percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Measure	
3%	

Key Action(	's) for	Improving SPM 5	
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Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Los Molinos/ Unincorporated Area – New Affordable/Permanent Supportive Housing (10- Year Plan Update Goal) Permanent Supportive Housing is Housing First and includes wraparound supportive services which help people to retain their housing and not return to homelessness.	HOME, Homekey, Joe Serna Jr. Farmworker Housing Grant (Serna), Multifamily Housing Program (MHP), PLHA, PBV, and tax credits	Federal/State	Tehama County	Tehama CoC, developers, and service providers	June 2034 – Lease up of at 25 units.	The 2034 Homeless Management Information System (HMIS) data (decrease in percent of people who return to homelessness within six months of exiting the homelessness response system to permanent housing)

Increase Case Management/Supportive Services Create a rapid rehousing supportive services program for those that do not need financial assistance but who would benefit from case management. Extend the length of follow-up services to at least six months after being housed. In particular, focus on households that have HCVs.	HHAP	State	Tehama CoC	211 Tehama, PATH, Plumas CDC, Tehama County	June 2025 – Stand up program and serve 25 households.	The 2025 Homeless Management Information System (HMIS) data (decrease in percent of people who return to homelessness within six months of exiting the homelessness response system to permanent housing). Findings from the 2025 Annual Gaps and Racial Disparities Analysis.
Advocacy Training for Staff Regarding Emotional Support Animals Per feedback from people with lived experience, partner with Legal Services of Northern California to provide training to direct service providers regarding assisting clients in navigating Emotional Support Animal certifications, resources, rights, and responsibilities.	HHAP	State	Tehama CoC	Legal Services of Northern California	December 2025 – Provide training to 25 direct service provider staff.	The 2026 Homeless Management Information System (HMIS) data (decrease in percent of people who return to homelessness within six months of exiting the homelessness response system to permanent housing). Findings from the 2026 Annual Gaps and Racial Disparities Analysis.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to permanent housing.

Racial or Ethnic Group	Measure
N/A for racial or ethnic disparities	There is average or lower than average percentages across the board for those who are Black, Indigenous, or People of Color (BIPOC). One possibility is those who identify as BIPOC are not being captured accurately in the data. The data is based on returns to homelessness reflected by subsequent enrollment in an emergency shelter, safe haven, transitional housing, rapid re-housing, permanent supportive housing project, other permanent housing projects, and non-residential projects. There is a possibility that those who identify as BIPOC are returning to homelessness but are not re-entering the homelessness response system and thus not captured in the data.
Persons in households with at least 1 adult and 1 child (household composition)	Returned to homelessness within 6 months of exiting the homelessness response system to permanent housing at a slightly higher rate compared to the general homeless population – 4% compared to 3% (Cal ICH HDIS data for HHAP-5).
Women/girls (gender)	Returned to homelessness within 6 months of exiting the homelessness response system to permanent housing at a slightly higher rate compared to the general homeless population – 4% compared to 3% (Cal ICH HDIS data for HHAP-5).

Key Action(s)	Funding Source(s) the region intends to use to achieve the action	(Federal/ State/	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Child Care and Employment Assistance Focus of the "Increase Case Management/ Supportive Services" program for single parents in particular. Help single parents to retain housing by providing connection to child care and employment supports.	HHAP	State	Tehama CoC	211 Tehama, PATH, Plumas CDC, Tehama County	December 2025 – Provide focused services for 10 single- parent households.	The 2025 Homeless Management Information System (HMIS) data (decrease in percent of single- parent households who return to homelessness within six months of exiting the homelessness response system to permanent housing).

SPM 6: Number of people with successful placements from street outreach projects.

Measure 0						
Key Action(s) for Improv	ing SPM 6					
Key Action(s)	Funding Source(s) the region intends to use to achieve the action	<b>Funding Type</b> (Federal/ State/ Local gov/Other)	Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action

Expanded Street Outreach Program PATH has been conducting street outreach focused on trash services due to the needs of the community and people experiencing homelessness. An expansion to more case management services is planned, which will help to increase successful placements.	ERF and HHAP	State	Tehama CoC	211 Tehama, PATH, and Tehama County	December 2024 – Expanded street outreach program to provide case management and supportive services to 100 households per year.	The 2024 Homeless Management Information System (HMIS) data (number of people enrolled in street outreach programs, accessing services, and with successful placements)
City of Red Bluff Street Outreach through Homeless Liaison Officer	ERF and City of Red Bluff General Fund	State/Local Government	Tehama CoC	211 Tehama and City of Red Bluff	December 2024 – Homeless Liaison Officer to build relationships with 50 households and connect them to CES.	The 2024 Homeless Management Information System (HMIS) data (number of people enrolled in street outreach programs, accessing services, and with successful placements).

Racial or Ethnic Group	Measure
People who are Hispanic/Latino, American Indian or Alaska Native, or Multiple Races (extrapolated - race/ethnicity)	There is no data of documented successful placements to temporary or permanent shelter or housing from street outreach projects, thus there is no data on underserved groups. However, based upon the data for the other System Performance Measures, it can be inferred that people who are Hispanic/Latino, American Indian or Alaska Native, or Multiple Races are underserved in street outreach projects.
Adults who are experiencing significant mental illness, substance use disorder, or currently fleeing domestic violence (extrapolated – special population)	There is no data of documented successful placements to temporary or permanent shelter or housing from street outreach projects, thus there is no data on underserved groups. However, based upon the data for the other System Performance Measures, it can be inferred that adults who are experiencing significant mental illness, substance use disorder, or currently fleeing domestic violence are underserved in street outreach projects.

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects

Key Action(s)	Funding Source(s) the region intends to use to achieve the action		Lead Entity	Collaborating Entity/ies	Timeframe for Action	Method(s) of Measuring success of the Action
Community Services Navigators - Mobile Pilot Program (10-Year Plan Update Goal) In collaboration with the Tehama County Health Services Agency (TCHSA), staff the mobile health and mobile vaccination units with a community services navigator. Some navigators will be bilingual, BIPOC, have lived experience of homelessness or housing insecurity, and live in rural/remote areas. This will help connect underserved groups to street outreach and housing placements.	HHIP, PLHA, and Regional Foundations	State/Other	Tehama CoC	211 Tehama and Tehama County	June 2029 – Stand up pilot program and serve 25 households.	The 2029 Homeless Management Information System (HMIS) data (number of people enrolled in street outreach programs, accessing services, and with successful placements).

Community Services Navigators – Expanded and Permanent Program (10-Year Plan Update Goal) Expand the pilot program to 211 Tehama, a free information and referral resource for health and human services and also the access point for the Coordinated Entry System (CES). This will help connect underserved groups to street outreach and housing placements.	HHIP, PLHA, and Regional Foundations	State/Other	Tehama CoC	211 Tehama and Tehama County	June 2034 – Stand up the permanent program and serve 75 households.	The 2034 Homeless Management Information System (HMIS) data (number of people enrolled in street outreach programs, accessing services, and with successful placements).
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## 2.3 Equity Improvement Plan

- 1. Identify and describe the key action(s) the region will take to ensure racial and gender equity in 1) service delivery; 2) housing placements; and 3) housing retention; and 4) identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.
- 2. Identify if place-based encampment resolution is occurring in the region and if so, CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

<u>OPTIONAL:</u> upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

#### Guidance

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and <i>one key action to address gender equity. The fourth and final table must include at least one key action.* 

To add additional actions, add rows to the bottom of the table.

Definitions:

- *Key Action(s)* may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

#### Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action(s)	Lead Entity	Collaborating Entity/ies
Create a Lived Experience Advisory Board (LEAB) to Tehama CoC. The	Tehama CoC	HHSC and service providers.
LEAB will include one reserved seat for a Hispanic/Latino member and		
one reserved seat for an Indigenous/Native American member. The		
LEAB will hold decision-making power and will serve to formally		
incorporate the voices of people with lived experience into the CoC		
(California Racial Equity Action Lab – Tehama County 2023 Goals).		

Partner with an organization to provide a training for the HHSC regarding supporting Lesbian, Gay, Bisexual, Transgender, and Queer (LGBTQ+) community members in housing and homelessness services. This training will assist organization to become more culturally competent in serving the LGBTQ+ community.	Tehama CoC	Legal Services of Northern California, NorCal OUTreach Project, and Stonewall Alliance Center.
Partner with an LGBTQ+ organization to supply local and regional agencies with safe space signs, pride flags, pronouns pins, etc. to be used in offices and at events. This signals to the LGBTQ+ community that those agencies, offices, and events are welcoming and a safe space for them.	Tehama CoC	NorCal OUTreach Project, Stonewall Alliance Center, Sacramento LGBT Community Center, and service providers.

# Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

	, ,	
Key Action(s)	Lead Entity	Collaborating Entity/ies
South Tehama County has the highest concentrations of people of	Tehama CoC	City of Corning, Empower
color in the county. Tehama CoC will partner with existing services		Tehama, First Christian Church of
operating in South County and support the development of new South	1	Corning, Food for the Hungry,
County projects, particularly as they can expand services to		PATH, Paskenta Band of Nomlaki
rural/remote areas such as Gerber, Los Molinos, Vina, Tehama, and		Indians, Tehama County, and
the Woodson Bridge RV Park, by building a network of local providers		other South County service
and advocates, and mobile services vehicle and/or street outreach		providers.
team. Provide services at least two days per month in three		
communities outside of Corning. Partner with Food for the Hungry in Lo		
Molinos. This augmented connection to services in South Country and	1	
rural areas will help to increase the rate of housing placements for		
these residents (2024 Update to the Tehama County 10-Year Plan to		
End Homelessness - Goal).		

Edit Homeless Management Information System (HMIS) and intake forms to include spaces to write in preferred name/pronouns/gender	Tehama CoC	211 Tehama, PATH, Tehama County, and other service
identity. Include a Two-Spirit gender category to be culturally responsive to Native American persons. This may or may not match one's legal name and gender marker. This will help LGBTQ+		providers.
community members feel more safe and heard when accessing housing.		

## Key Action(s) the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action(s)	Lead Entity	Collaborating Entity/ies
Enter into an MOU with a local or regional Black, Indigenous, and People of Color (BIPOC)-serving organization to advocate with and on behalf of residents who are feeling unsafe and/or experiencing discrimination due to their BIPOC identity. This will help BIPOC community members feel more safe and heard when retaining their housing.	Tehama CoC	Greenville Rancheria, Latino Outreach of Tehama County, Northern California Child Development Inc. (NCCDI), and Paskenta Band of Nomlaki Indians.
Enter into an MOU with a local or regional LGBTQ+ organization to advocate with and on behalf of residents who are feeling unsafe and/or experiencing discrimination due to their sexual orientation and/or gender identity. This will help LGBTQ+ community members more safe and heard when retaining their housing.	Tehama CoC	Legal Services of Northern California, NorCal OUTreach Project, and Stonewall Alliance Center.
Input additional local and regional BIPOC and LGBTQ+ specific resources into 211 Tehama, a low-cost/no-cost health and human services information and referral service. This may include, but not be limited to, the Gender Health Center in Sacramento for gender- affirming care and connection to culturally competent mental health/substance use disorder services.	Tehama CoC	211 Tehama and Legal Services of Northern California.

Key Action(s) the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action(s)	Lead Entity	Collaborating Entity/ies
Tehama CoC, Tehama County, and the Cities of Corning, Red Bluff, and Tehama will write language access requirements into funding solicitations and include guidance on how funds can support language access. This will help to ensure the procurement process results in organizations providing services in multiple languages (2024 Update to the Tehama County 10-Year Plan to End Homelessness - Goal).	Tehama CoC	Tehama County, City of Corning, City of Red Bluff, and City of Tehama.
Provide Diversity, Equity, and Inclusion (DEI) assistance to organizations who would like to hire more staff that are representative of the people their organization serves (e.g. Hispanic/Latino and Native American/American Indian) but are unsure of how to write job descriptions and market positions to achieve this outcome. This will help to transform organizations to be reflective of, and better serve, the entire community (2024 Update to the Tehama County 10- Year Plan to End Homelessness - Goal).	Tehama CoC	California Coalition for Rural Housing (CCRH), Empower Tehama, Greenville Rancheria, Latino Outreach of Tehama County (LOTC), Northern California Child Development Inc. (NCCDI), and the Paskenta Band of Nomlaki Indians.
Increase participation in the CoC and HHSC of both organizations that serve Hispanic/Latino and Native American/American Indians community members, and those community members themselves. This will help these community groups to be more reflective of, and better serve, the entire community (2024 Update to the Tehama County 10-Year Plan to End Homelessness - Goal).	Tehama CoC	Empower Tehama, Greenville Rancheria, Latino Outreach of Tehama County (LOTC), Northern California Child Development Inc. (NCCDI), and the Paskenta Band of Nomlaki Indians.
Intentionally include BIPOC, LGBTQ+, and people with disabilities examples in training and technical assistance materials and policies/procedures. This will help to diversify content, represent more identities, and expand from solely White/heteronormative examples.	Tehama CoC	211 Tehama, HHSC, and service providers.

# Coordinated Entry Prioritization for Place-Based Encampment Resolution

Guidance

Answer the following question(s)

In the online application portal applicants may upload any evidence the region would like to provide regarding collaboration and/or prioritization. Is place-based encampment resolution occurring within the region?

# Yes

If yes, then the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Tehama CoC has submitted a proposal for ERF-3-R funds through which the community's longest-standing and most persistent encampment sites, which are home to the most vulnerable people experiencing homelessness in the county, have been prioritized. The proposed project, Rural Indoor Objective (RIO), is a collaboration between the City of Red Bluff, the County of Tehama, the CoC, and CoC member organizations. If funded, people living in the prioritized encampments will be prioritized for placement in interim housing beds/units and permanent housing units through Tehama Coordinated Entry (TCE). TCE Assessments for campers in RIO-prioritized sites will carry a "RIO" designation that will impact their placement on TCE Project Queues for participating projects based on that project's participation status. Three interim housing projects (one clinically-enhanced congregate shelter, two non-congregate motel shelter projects and one tiny home project) and one permanent housing project that will place RIO camper households in new mobile homes, with or without financial assistance with space rent, will have beds/units set aside for RIO participants. TCE Project Queues for these projects will include separate "RIO" sub-queues to be used for filling all openings in set-aside beds/units. These sub-queues will include only RIO assessments, further prioritized among one another by vulnerability. One interim housing project, two permanent supportive housing projects, and one rapid rehousing project will prioritize RIO campers. These projects will use a traditional Project Queue in which all prospective participants are prioritized based on vulnerability, however, RIO camper assessments will receive two prioritization points in addition to those based on the standard vulnerability assessment.

# 2.4 Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

1. Identify and describe the Key Action(s) **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including but not limited to jails, prisons, and hospitals.

#### Guidance

At a minimum, if an institutional setting is present in a jurisdiction, the jurisdiction must identify and describe their role. To add additional actions, add rows to the bottom of the table.

Definitions:

- *Key Action(s)* may include a brief description of a strategic initiative or step identified to address or improve the specific performance metric. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the performance metric. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Action(s)	Lead Entity	Collaborating Entity/ies
Tehama CoC is partnering with the Red Bluff Police Department's new Homeless Liaison Officer to connect people exiting jail to the Coordinated Entry System (CES) and PATH Plaza Navigation Center (opening in 2024). This will help to reduce the number of people experiencing homelessness upon exiting jail by connecting them to resources and services, including emergency shelter.	Tehama CoC	City of Red Bluff Police Department, PATH, and the Tehama County Sheriff's Office
Tehama CoC and the Tehama County Probation Department collaborate on the Point-in-Time Count to contact people who are unhoused and on probation. This will help to collect data and build relationships with people who are experiencing homelessness and on probation, leading to connection to resources and services and a reduction in homelessness.	Tehama CoC	Tehama County Probation Department

# Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Tehama County, through its Probation Department, will continue operations of a 12-unit transitional housing project at the Sportsman Lodge motel. This project provides transitional housing and serves people categorized under AB 109 as needing community or mandatory supervision upon release. The Sportsman Lodge transitional housing provides housing to those who would otherwise be	Tehama County	Tehama County Probation Department
transitional housing provides housing to those who would otherwise be unhoused, thus reducing homelessness.		

# Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action(s)	Lead Entity	Collaborating Entity/ies
Jointly, Tehama County and Tehama CoC will connect with the Red Bluff Parole Department, a local office of the State government. The organizations will provide training and education/outreach materials to staff regarding 211 Tehama, the Coordinated Entry System (CES), PATH, and Tehama County Health Services Agency (TCHSA). This is so the Parole Department staff can provide information and referrals to parolees, and parolees can connect with resources and services that help to reduce homelessness. (Please note there is no prison located in Tehama County.)	Tehama County & Tehama CoC	211 Tehama and PATH
PATH, a Tehama CoC member organization, is developing a partnership with the Butte County Office of Education (BCOE) in neighboring Butte County. Once the partnership is finalized, PATH's Pathways transitional housing project will house parolees through BCOE's parole housing assistance program. Pathways will provide housing to those who would otherwise be unhoused, thus reducing homelessness. In addition, BCOE is a member of the Tehama County HHSC, which develops and implements regional strategic plans. (Please note there is no prison located in Tehama County.)	Tehama CoC	Butte County Office of Education (BCOE) and PATH

Per feedback from people with lived experience of homelessness or housing insecurity, Tehama CoC will connect with Legal Services of Northern California (LSNC) to offer two programs: 1) Training for direct	Tehama CoC	Legal Services of Northern California
services staff on advocating for clients with criminal records while obtaining and retaining housing; and 2) Facilitating an expungement clinic in Tehama County. (Please note there is no prison located in		
Tehama County.)		

# Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action(s)	Lead Entity	Collaborating Entity/ies
PATH, a Tehama CoC member organization, will continue operations of a medical respite program for adult males discharged by St. Elizabeth Community Hospital that are experiencing homelessness and have no suitable place to recover. This program operated by PATH provides housing, supportive services, and other basic needs for six weeks at the Pathways Transitional Living House. The medical respite program provides housing to those who would otherwise be unhoused, thus reducing homelessness.	Tehama CoC	PATH and Dignity Health
At PATH's PATH Plaza Navigation Center, there is a medical care room that was designed to be used to provide medical care to those that need it. The room has a sink and locking cabinets. In particular, those who are discharged from the hospital and who have ongoing care needs may receive that care in this room from medical professionals. This serves a community need for emergency shelter combined with medical care and helps to reduce the rate of additional hospitalizations or more intensive care.	Tehama CoC	PATH

Tehama County's Health Services Agency (TCHSA) recently completed its 2023 Community Health Assessment. The Assessment	Tehama County	Tehama CoC and Tehama County Health Services
identifies homelessness and housing instability as public health issues. It further finds that: 1) People with chronic health conditions are more		Agency
likely to experience homelessness or housing instability; and 2)		
Experiencing homelessness or housing instability can have negative effects on physical and mental health, including a premature death,		
heart attack/disease or stroke. These findings are to be used by TCHSA		
and the community as a whole to inform where to focus resources and interventions. This should help provide evidence to prioritize additional		
resources for people experiencing homelessness who also have		
medical needs.		

Key Action(s) to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action(s)	Lead Entity	Collaborating Entity/ies
Foster care	Tehama CoC will continue to provide referrals to Children First Foster Family Agency for their foster youth program which provides case management, rental assistance, rapid re-housing and transitional housing services. This program provides housing to foster youth, which serves as a safety net preventing them from experiencing homelessness.	Tehama CoC	Children First Foster Family Agency

Foster care	The Tehama County Department of Social Services (TCDSS) will continue to provide referrals and work closely with Children First Foster Family Agency for their foster youth program which provides case management, rental assistance, rapid re-housing and transitional housing services. This program provides housing to foster youth, which serves as a safety net preventing them from experiencing homelessness.	Tehama County	Children First Foster Family Agency, Tehama County Department of Social Services (TCDSS), and Tehama County Department of Education (TCDE)
Behavioral health facilities	Tehama County Health Services Agency (TCHSA) will continue to provide referrals and work closely with Restpadd, the 16- bed inpatient acute care treatment facility located in Red Bluff. The facility serves both local and regional residents with mental health needs. TCHSA coordinates with Restpadd on facility exits as well, including services through the Full-Service Partnership (FSP) program for those who qualify. TCHSA also continues to provide referrals for individuals exiting the Tehama County jail.	Tehama County	Restpadd and Tehama County Sherriff's Office (TSCO)

Behavioral health facilities	Tehama County has one No Place Like Home (NPLH) permanent supportive housing project fully leased up in Corning, CA by Rural Communities Housing Development Corporation (RCHDC), and two additional projects from other developers securing financing in Red Bluff, CA. The NPLH target population is people who are experiencing homelessness, chronic homelessness, or are at-risk of chronic homelessness. The at-risk of chronic homelessness population includes those who are exiting institutional settings after more than 90 days. Thus, the NPLH project helps to provide permanent supportive housing and prevent homelessness for those exiting institutional settings, such as behavioral health facilities.	Tehama County	Tehama CoC, and Rural Communities Housing Development Corporation (RCHDC)
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# 2.5 Plan to Utilize Local, State, and Federal Funds to End Homelessness

- The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how each participating applicant is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program, \*
  - The No Place Like Home Program \*
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program \*
  - Building Homes and Jobs Act- SB 2 Planning Grants
  - The California Emergency Solutions Grants Program\*
  - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - HOME Investment Partnerships Act
  - Parolee or probation programs that are intended to prevent homelessness upon release.

## Guidance

**All** of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each jurisdiction may enter their HHAP awards in separate lines.

If one of the ten required programs is not present in a region, type N/A.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region.

*To add additional funding programs, add rows to the bottom of the table. Definitions:* 

- Local Fund Administrator: The entity responsible for administering the given funding source.
- **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
- Funding Amount: Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
- Timeframe of Use: The date range the local fund administrator anticipates expending the identified program funds.

Funding Program	<b>Funding Type</b> (Federal/ State/ Local)	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for Permanent Housing Solutions	Timeframe of Use
The Homekey Program – Round 1	State	N/A	N/A A competitive round 1 Homekey award in the amount of \$2,342,000 funded the acquisition and operations of the "Sale House", 22-units of transitional housing for people experiencing or at risk of homelessness and at increased risk of COVID-19. Though the Homekey funds are fully expended, this project continues to provide interim housing and will continue to serve this population throughout the HHAP-5 grant timeframe.	N/A	N/A	N/A
The No Place Like Home Program – Round 2 Capital	State	Tehama County and Rural Communities Housing Development Corporation (RCHDC)	Noncompetitive (\$500,000) and competitive funding (\$2,163,655) were used to support the NPLH Round 2 new construction of Olive Grove Apartments, a 32-unit general affordable and permanent supportive housing project in Corning. Fifteen units are reserved for people experiencing homelessness with severe mental illness.	\$2,663,655	\$2,663,655	2023

The No Place Like Home Program – Round 2 Capitalized Operating Subsidy Reserve (COSR)	State	Tehama County and Rural Communities Housing Development Corporation (RCHDC)	Capitalized Operating Subsidy Reserve (COSR) funds were used to support the NPLH Round 2 new construction of Olive Grove Apartments, a 32-unit general affordable and permanent supportive housing project in Corning. Fifteen units are reserved for people experiencing homelessness with severe mental illness.	\$1,995,000	\$1,995,000	2023-28
The No Place Like Home Program – Round 4	State	Tehama County and Pacific West Communities (PWC)	NPLH Round 4 competitive funding was used to support the new construction of The Bluffs Community Housing, a 41-unit general affordable and permanent supportive housing project in Red Bluff for people experiencing homelessness with severe mental illness. There will be 15 units dedicated to the NPLH target population and 25 units will serve homeless households. This project is currently securing additional funding.	\$2,721,998	\$2,721,998	2023-26
The No Place Like Home Program – Round 4	State	Tehama County and Northern Valley Catholic Social Service (NVCSS)/ Palm Communities	NPLH Round 4 competitive funding was used to support the new construction of Palm Villas at Red Bluff, a 61-unit general affordable and permanent supportive housing project for people experiencing homelessness. There will be 10 units dedicated to the NPLH target population, and 50 units will serve low-income households. This project is currently securing additional funding.	\$2,314,665	\$2,314,665	2023-26

Project- Based Vouchers (PBV) from the Plumas County Community Develop- ment Commission (Plumas CDC)	Local	Pacific West Communities (PWC)	The Bluffs Community Housing is a 41-unit general affordable and permanent supportive housing project in Red Bluff. Fifteen units will be reserved for people experiencing homelessness with severe mental illness. In addition, the project will include 40 Project-Based Vouchers (PBV) from the regional housing authority for a term of 20 years. A calculation of the project's unit mix and 2024 Fair Market Rate indicates that the annual commitment of PBV totals \$487,800 x two years shown in the table = \$974,000.	\$974,000	\$974,000	2026-28
Project- Based Vouchers (PBV) from the Plumas County Community Develop- ment Commission (Plumas CDC)	Local	NVCSS/Palm Communities	Palm Villas at Red Bluff is a 61-unit general affordable and permanent supportive housing project in Red Bluff. Ten units will be reserved for people experiencing homelessness with severe mental illness. In addition, the project will include 60 Project- Based Vouchers (PBV) from the regional housing authority for a term of 20 years. A calculation of the project's unit mix and 2024 Fair Market Rate indicates that the annual commitment of PBV totals \$934,623 x two years shown in the table = \$1,869,246.	\$1,869,246	\$1,869,246	2026-28
The Multifamily Housing Program	State	N/A	N/A	N/A	N/A	N/A
The Housing for a Healthy California Program	State	N/A	N/A	N/A	N/A	N/A

The	State	The Vitality	\$612,432 in HHAP-1 and HHAP-2 were used to	\$725,617	\$40,068	2023-25
Homeless		Project, as	support the development of the PATH Plaza			
Housing,		Administrative	Navigation Center, a new 64-bed Housing			
Assistance,		Entity for	First navigation center/emergency shelter in			
and		Tehama	Red Bluff in 2023. Funding also supported			
Prevention		County	services coordination for unaccompanied			
Program –		Continuum of	homeless youth in 2022 and currently			
CoČ		Care (Tehama	supports HMIS and grant administration.			
Rounds 1		CoC)				
and 2			Remaining HHAP-1 and HHAP-2 youth set aside funds (\$60,068) will be combined with County HHAP-1 and HHAP-2 funds, along with joint HHAP-3, HHAP-4 and HHAP-5 youth set-aside funds to support additional services for unaccompanied homeless youth, of which \$40,068 in CoC HHAP-1 funds will support rental assistance/rapid rehousing services for unaccompanied homeless youth.			

The Homeless Housing, Assistance, and Prevention Program – County Rounds 1 and 2	State	Tehama County	In 2023, \$96,478 in HHAP-1 funds were used to support the development of the PATH Plaza Navigation Center and \$19,384.70 were expended on Outreach and Coordination to provide healthcare services to unsheltered individuals on-location in encampments and at the PATH Day Center, a day shelter program. \$305,428.15 in HHAP-1 and HHAP-2 funds will be expended on these mobile healthcare services in 2024-26. \$36,639 will be combined with CoC HHAP-1 and HHAP-2 funds, along with joint HHAP-3, HHAP-4 and HHAP-5 youth set-aside funds to support additional services for unaccompanied homeless youth, of which \$25,145 in county HHAP-1 funds are currently set aside for rental assistance/rapid rehousing services for unaccompanied homeless youth in 2024-25.	\$457,929	\$25,145	2023-25
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The Homeless Housing, Assistance, and Prevention Program – Round 3	State	The Vitality Project	Since July 2023, \$639,686.84 in HHAP-3 funds received through a joint application between Tehama CoC and Tehama County have been used to support development of the PATH Plaza Navigation Center. In 2022- 23, \$46,794.38 supported System Support activities. An additional \$5,205.62 was expended on this use in 2023-24. \$83,336 in HHAP-3 funds will be combined with CoC and County HHAP-1 and HHAP-2 funds, along with joint HHAP-4 and HHAP-5 youth set-aside funds to support additional services for unaccompanied homeless youth in 2024-26.	\$833,357	\$0.00	2023-26
The Homeless Housing, Assistance, and Prevention Program – Round 4	State	The Vitality Project	\$61,011 in HHAP-4 funds received through a joint application between Tehama CoC and Tehama County is set aside for supporting development of the PATH Plaza Navigation Center in 2024. \$74,974.83 in HHAP-4 funds will be combined with CoC and County HHAP-1 and HHAP-2 funds, along with joint HHAP-3 and HHAP-5 youth set-aside funds to support additional services for unaccompanied homeless youth in 2024-27.	\$749,743	\$0.00	2023-27

The Building Homes and Jobs Act Funding – California Emergency Solutions and Housing Program (CESH)	State	Empower Tehama, as Administrative Entity for Tehama CoC	CESH provides funds for rental assistance, interim housing, along with associated grant administration, operating support, and system support. \$821,236.91 of the total \$1,340,187 in CESH funds made available to the CoC were expended prior to FY 2023-24 and supported rental assistance, operating support for emergency interventions, HMIS and grant administration. The remaining \$518,950.09 has been or will be expended in 2023-24, with no less than \$223,444.82 supporting rental assistance.	\$518,950	\$223,444	2023-24
The Building Homes and Jobs Act Funding – Permanent Local Housing Allocation (PLHA)	State	Tehama County (On behalf of itself, the City of Red Bluff, and the City of Tehama)	The PLHA formula funds program provides funding to local governments for housing- related projects and programs that assist in addressing the unmet housing needs of their local communities. A portion of the 2019-21 allocation year funds, \$1,055,654.50, are being used to support navigation center operations (PLHA Activity 6). In addition, \$570,877.55 is dedicated to a supportive services reserve for the No Place Like Home permanent supportive housing projects (PLHA Activity 5). The remainder, \$85,606.95, is being used for grant administration.	\$1,712,139	\$570,877	2024-27 for Navigation Center Operations 2024-28 for Supportive Services Reserve
The California Emergency Solutions Grants Program	State	Poor and the Homeless Tehama County Coalition (PATH)	Non-competitive funding allocation through the ESG Balance of State Program provides funds for rapid rehousing services, including rental assistance, diversion and homelessness prevention, and outreach and engagement to people experiencing homelessness in Tehama County. Systems support activities related to this effort were also funded.	\$72,000	\$0.00	2023-24

The California Emergency Solutions Grants Program	State	Empower Tehama	Funds through the ESG Balance of State program supported the Domestic Violence Emergency Shelter to offer emergency and transitional shelter and a quick transition to permanent housing. Systems support activities related to this effort were also funded.	\$200,000	\$0.00	2023-24
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A	N/A	N/A	N/A	N/A
HOME Investment Partnerships Act	State	N/A	N/A	N/A	N/A	N/A
Parolee or probation programs that are intended to prevent homeless- ness upon release.	State	Tehama County Probation Department	A former Sportsman Lodge motel is being operated by the Tehama County Probation Department as a 12-unit transitional housing project in Red Bluff, serving people who were categorized under AB 109 as needing community or mandatory supervision upon release.	\$216,700	\$0.00	2023-24

California Department of Social Services (CDSS) - CalWorks Housing Support Program (HSP)	State	Tehama County Department of Social Services	The CalWORKs Housing Support Program (HSP) funds provide rapid re-housing-like services and/or homelessness prevention services to families with children who are eligible for Cash Aid and/or CalWORKs, includes the CalLearn Program for parenting youth. HSP served 34 adults and 59 children in 26 households in CY 2023.	\$546,110	\$546,110	2023-25
CDSS - Home Safe	State	Tehama County Department of Social Services	Home Safe Program funds provide homelessness prevention and rapid re- housing-like services to Adult Protective Services clients. Home Safe served 35 single-adult households in CY 2023.	\$292,113	\$292,113	2023-24
CDSS - Housing and Disability Advocacy Program (HDAP)	State	Tehama County Department of Social Services	The Housing and Disability Advocacy Program (HDAP) funds provide outreach, case management, disability benefits advocacy, and housing assistance. HDAP served 31 adults and 12 children in 20 households in CY 2023.	\$373,689	\$373,689	2023-25
CAL HFA Special Needs Housing Program	State	Tehama County and Rural Communities Housing Development Corporation	CalHFA Special Needs Housing Program funding was used to support the NPLH Round 2 new construction of Olive Grove Apartments, a 32-unit general affordable and permanent supportive housing project in Corning. Fifteen units are reserved for people experiencing homelessness with severe mental illness.	\$877,773	\$877,773	2023

CAL OES Transitional Housing for Victims (XH) Program	State	Empower Tehama	Cal OES Transitional Housing (XH) Program provides permanent housing for victims of intimate partner violence. Administrative activities related to this effort were also funded.	\$1,225,000	\$1,225,000	2023-26
Domestic Violence Housing First (XD) Program	State	Empower Tehama	Cal OES Domestic Violence Housing First (XD) Program supports permanent housing for victims of intimate partner violence. Administrative activities related to this effort were also funded.	\$1,225,000	\$1,225,000	2023-26
Federal Home Loan Bank, Affordable Housing Program	Federal	Tehama County and Rural Communities Housing Development Corporation	Federal Home Loan Bank, Affordable Housing Program funding was used to support the NPLH Round 2 new construction of Olive Grove Apartments, a 32-unit general affordable and permanent supportive housing project in Corning. Fifteen units are reserved for people experiencing homelessness with severe mental illness.	\$310,000	\$310,000	2023-24
Federal Tax Credits	Federal	Tehama County and Rural Communities Housing Development Corporation	Federal Tax Credits are the primary source of funding used to support the NPLH Round 2 new construction of Olive Grove Apartments, a 32-unit general affordable and permanent supportive housing project in Corning. Fifteen units are reserved for people experiencing homelessness with severe mental illness.	\$9,597,740	\$9,597,740	2023

The Housing and Homeless- ness Incentive Program (HHIP)	State	Tehama CoC	Housing and Homelessness Incentive Program (HHIP) funding flows from the California Department of Health Care Services through managed Medi-Cal providers to the CoC for rental assistance for people experiencing homelessness and systems support activities.	\$465,000	\$32,258	2023-25
Housing Choice Vouchers Program (HCVs)	Federal	Plumas County Community Development Commission	The HCV program is the major federal program for providing rent subsidies to assist low-income families, elderly persons, and people with disabilities to obtain decent, safe, and affordable housing. Low-income households choose and rent privately- owned rental housing with their HCV. As of FY 2022-23, which is the most recent data available, the Plumas CDC provides 349 HCVs in Tehama County which equates to \$2,059,154.	\$2,059,154	\$2,059,154	2023-24
Tehama County Behavioral Health Supportive Services Commit- ment	Local	Tehama County Health Services Agency- Behavioral Health	Tehama County Behavioral Health provided a commitment of supportive services for 55 years for the NPLH Round 2 new construction 32-unit permanent supportive housing project in Corning called Olive Grove Apartments. Fifteen units are reserved for people experiencing homelessness with severe mental illness. This commitment equates to \$294,317 annually x five years shown in the table = \$1,471,585.	\$1,471,585	\$1,471,585	2023-28

Tehama County Behavioral Health Supportive Services Commit- ment	Local	Tehama County Health Services Agency- Behavioral Health	Tehama County Behavioral Health provided a commitment of supportive services for 55 years for the NPLH Round 4 new construction 41-unit general affordable and permanent supportive housing project in Red Bluff called The Bluffs Community Housing. Fifteen units are reserved for people experiencing homelessness with severe mental illness. This commitment equates to \$224,291 annually x two years shown in the table = \$448,582.	\$448,582	\$448,582	2026-28
Tehama County Behavioral Health Supportive Services Commit- ment	Local	Tehama County Health Services Agency- Behavioral Health	Tehama County Behavioral Health provided a commitment of supportive services for 55 years for the NPLH Round 4 new construction 61-unit general affordable and permanent supportive housing project in Red Bluff called Palm Villas. Ten units are reserved for people experiencing homelessness with severe mental illness. This commitment equates to \$190,271 annually x two years shown in the table = \$380,542.	\$380,542	\$380,542	2026-28
The Continuum of Care Program	Federal	The Vitality Project, as Administrative Entity for Tehama CoC	The Continuum of Care (CoC) Program is designed to promote a community-wide commitment to the goal of ending homelessness. For FY 2023, Tehama CoC was awarded \$50,000 for planning and \$57,236 for Empower Tehama's transitional housing and rapid rehousing programs.	\$107,236	\$57,236	2023-24

# 2.6 Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

- 1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
  - CalWORKs
  - CalFresh
  - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy
  - In-home supportive services
  - Adult protective services
  - Child welfare
  - Child care
  - Medi-Cal benefits through Managed Care Plans

## Guidance

**All** of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating jurisdictions should add other benefit programs that provide wrap-around services in the region.

To add additional benefit programs, add rows to the bottom of the table.

Definitions:

- **Connection Strategy/ies** means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action supports client access and/or enrollment in the eligible benefit program.
- Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.
- Collaborating Entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the metric. This can be

# Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	CalWORKs provides financial aid and services to families, as well as rapid rehousing and homelessness prevention programs. The primary homelessness services provider, PATH, assists people using Day Center/Navigation Center services to apply for CalWORKs programs online. This includes the free use of PATH's computers, transportation to appointments, and case management/advocacy for the application and documentation. PATH has vouchers for no fee IDs and birth certificates for people in need of this documentation but unable to pay the fee.	Tehama CoC	Poor and Homeless Tehama County Coalition (PATH), Tehama County Department of Social Services (TCDSS), and Tehama County Health Services Agency (TCHSA)
CalFresh	CalFresh provides financial assistance to purchase food. PATH assists people using Day Center/Navigation Center services to apply for CalFresh online. This includes the free use of PATH's computers, transportation to appointments, and case management/ advocacy for the application and documentation. PATH has vouchers for no fee IDs and birth certificates for people in need of this documentation but unable to pay the fee.	Tehama CoC	PATH, TCDSS, and TCHSA

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	These programs provide monthly payments to people with disabilities and older adults aged 65+. PATH provides transportation assistance to the regional Social Security office in Redding every other week. PATH also provides case management to help people obtain further documentation, such as medical documentation, as required by Social Security. PATH has vouchers for no fee IDs and birth certificates for people in need of this documentation but unable to pay the fee. The CoC is also working to contract with local DV provider Empower Tehama's SOAR certified advocate who works locally in the County.	Tehama CoC	Empower Tehama, PATH, TCDSS, and TCHSA
In-home supportive services (IHSS)	IHSS provides in-home support for residents who are aged, blind, or disabled. PATH and Tehama County Health Services Agency (TCHSA) provide outreach, advocacy, and assistance in applying for both in-home services and obtaining certification to become an in-home service provider. This includes case management services, assistance applying for applications, transportation to appointments, and referring people through 211 Tehama, the community helpline. Once approved, Tehama County Department of Social Services (TCDSS) provides a budget to hire a paid caregiver who may be a family member.	Tehama CoC	PATH, TCDSS, and TCHSA

Adult protective services (APS)	TCDSS's Adult Protective Services (APS) program helps adults who are victims of abuse or neglect who are aged 60 or older or who are dependent adults (aged 18-59 with a disability). There is a hotline for APS on TCDSS's website, and some service provider staff are mandated reporters. If an older or dependent adult or a witness discloses abuse, Tehama CoC organizations connect them to APS through the hotline. In addition, HomeSafe is a rapid rehousing and homelessness prevention program offered through APS.	Tehama CoC	PATH, TCDSS, and TCHSA
Child welfare	Child welfare safeguards children from violence, exploitation, abuse, and neglect. CoC member organizations provide case management services in partnership with child protective services. The connection strategy is primarily focused on family reunification and supports. For example, PATH provides advocacy, information, and referrals to a child and a non-offending parent if they want to access child welfare services. In addition, PATH assists parents with reunification who are already in the child welfare system. The CoC system as a whole focuses on the factors that could be considered neglect first such as clothing, meals, and shelter (i.e. experiencing poverty). However, there are situations that call for immediate reports to child welfare and some service provider staff are mandated reporters.	Tehama CoC	Empower Tehama, PATH, TCDSS, and TCHSA

Child care	This program provides supervision and care of children. CoC member organizations provide case management services by connecting people to childcare centers, educational programs, Head Start programs, and CalWORKs. There is a program called Child Care Referral and Education (CCRE) offered through CalWORKs. When a household qualifies for CalWORKs, CalWORKs puts in a referral to the waiting list for CCRE. CCRE helps households find a childcare provider. In addition, Tehama CoC has an established and robust connection with Northern California Child Development Inc. (NCCDI) which coordinates early head start, head start, and state preschool. Tehama CoC and its member organizations provide referrals to NCCDI.	Tehama CoC	PATH, TCDSS, TCHSA, and Northern California Child Development Inc. (NCCDI)
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Medi-Cal benefits through Managed Care Plans	This program provides medical care for members at reduced costs. PATH assists people at the Day Center/Navigation Center, to apply for Medi-Cal benefits online. PATH has free computers at the Center and can assist with the application and documentation. PATH can provide advocacy, case management, transportation, and assistance with recertifications. In addition, PATH is working with Partnership Health (a Medi-Cal Managed Care Plan) to become an Enhanced Case Management (ECM) and Community Supports (CS) provider through CalAIM.	Tehama CoC	Partnership Health, PATH, TCDSS, and TCHSA
Veterans Assistance Benefits	This program provides a variety of benefits to individuals who provided military service. The CoC member organizations provide case management services to connect people to eligible programs. For example, when PATH is providing case management, one of their intake questions is establishing veteran status in order to refer to appropriate resources. PATH and 211 Tehama can refer to veterans' benefits, medical, and other services. There is also State veterans' services.	Tehama CoC	PATH Nation's Finest, Tehama County Veterans' Services Office, and State VA

# 2.7 Memorandum of Understanding

- 1. Upload the Region's Memorandum of Understanding (MOU).
  - a. <u>Optional:</u> upload any additional supporting documentation the region would like to provide.

# Guidance

A Memorandum of Understanding (MOU) must be submitted along with the application. This MOU must reflect the actions in the Regionally Coordinated Homelessness Action Plan submitted under this application, be signed by each participating eligible applicant, and commit each signatory to participate in and comply with the Regionally Coordinated Homelessness Action Plan. Smaller cities that choose to participate in the Regionally Coordinated Homelessness Action Plan may also be signatories to this MOU.

# 2.8 Application Development Process Certification

1. Provide the dates of the three public meetings that were conducted with stakeholders before the Regionally Coordinated Homelessness Action Plan was completed.

# Guidance

No less than three public meetings must be held for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of the meetings in alignment with Cal ICH's records retention requirement outlined in the NOFA. To add additional meetings, add rows to the bottom of the table.

Meeting	Date
1	January 3, 2024
2	January 11, 2024
3	February 14, 2024

2. Describe how specific stakeholder groups were invited and encouraged to engage in the public stakeholder process.

#### Guidance

A description is required for each stakeholder group for each Regionally Coordinated Homelessness Action Plan. Applicants should retain documentation of these efforts in alignment with Cal ICH's records retention requirement outlined in the NOFA.

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	People with lived experience of homelessness were invited and encouraged to engage in all three public meetings and particularly in Meeting 1, which was held at the first quarterly meeting of the HHSC in 2024, by Tehama CoC's Lived Experience Engagement Coordinator. Additionally, a smaller meeting at which the members of the new Lived Experience Advisory Board (LEAB) were invited to provide input and feedback on the plan was held with the facilitation of the Tehama CoC's Lived Experience Engagement Coordinator.

Youth with lived experience of homelessness	Youth with lived experience of homelessness were included in efforts to encourage overall participation from people with lived experience in this process, however, engaging with this group has proven particularly challenging. To promote engagement with youth with lived experience in future planning activities, Tehama CoC has added this group as a priority in ongoing work to being conducted as part of the CoC's Cal REAL participation, which includes the development of a Lived Experience Advisory Board (LEAB) and alternative opportunities for participating in system design and planning for people with lived experience. Strategies for engaging this group include working with the local school district and community college to identify and recruit youth with lived experience with an interest in providing their expertise in this area and developing specific opportunities for youth to contribute.
Persons of populations overrepresented in homelessness	Based on quantitative and qualitative data gathered, persons who are Hispanic/Latino, Indigenous or Native American, LGBTQ+ and survivors of domestic violence have been identified as overrepresented in the overall population of people experiencing homelessness in the area. Tehama CoC's overall efforts to engage people with lived experience, with regards to the HHAP-5 planning process as well as ongoing planning activities, includes a focus on promoting participation from members of these groups. Strategies employed in furtherance of this objective include leveraging relationships already developed by providers that serve these communities, including those who have strong commitments to providing in-language and culturally specific services.

Local department leaders and staff of qualifying small jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	Tehama County Department of Social Services (TCDSS), under which Tehama County Child Welfare Services (TCCWS) is housed are represented on the HHSC (Meeting 1) and on the Tehama CoC Executive Council (Meeting 3) and attended both meetings. The Tehama County Health Services Agency (TCHSA), under which Public Health, Behavioral Health and Substance Use Recovery are housed, is represented by a number of staff on the HHSC and CoC Executive Council. TCHSA's Executive Director played a key role in coordinating Meeting 2, which was a joint meeting of the Tehama County Board of Supervisors and the Red Bluff City Council, with representation in attendance from city councils for both the City of Tehama and the City of Corning, and was a key presenter in the overall program for that meeting.
Homeless service and housing providers working in that region	Membership in the HHSC, whose January meeting served as Meeting 1, includes representation from homeless service and housing providers that serve Tehama County residents. To encourage these providers to engage in this process, plans for gathering input for the Plan at this meeting were highlighted in email and announcements at other community meetings in the lead up to the January meeting. Additionally, the area's largest provider of homeless assistance services, Poor and the Homeless Tehama County Coalition (PATH) and First Christian Church of Corning, the primary provider in South County, were invited to share updates on their services as part of the overall presentation at Meeting 2.
Each Medi-Cal Managed Care Plan contracted with the State Department of Health Care Services in the region	As of January 1, 2024, one Medi-Cal Managed Care Plan, Partnership Health, is contracted to serve the region. Partnership Health is represented on the HHSC, the group whose January 3 <sup>rd</sup> meeting served as Public Meeting 1. As this meeting occurred very soon after Partnership began serving the region, CoC staff reached out to them specifically to encourage them to attend the January 3 <sup>rd</sup> meeting.

Street medicine providers and other providers directly serving people experiencing homelessness or at risk of homelessness	Tehama County's Street Medicine provider, TCHSA, and Street Outreach provider, PATH, are represented on the HHSC. Specific and personalized invitations were made to these organizations ahead of Meeting 1. Additionally, both were offered, and accepted, invitations to provide program updates as part of the
	overall presentation at Meeting 2.

3. Certify under penalty of perjury that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan.

# Local Allocation of HHAP-5 Funds

# **Background Information:**

Tehama CoC released the 2024 TESH RFP on January 5, 2024, with submissions due on or before January 23, 2024. The intent of the RFP was to identify and select local projects to fund using approximately \$700,000 in funds available to the CoC through 3 originating sources: CESH 2019, HHIP (Anthem) and HHAP-4. The CoC received a total of six proposals requesting a combined total of \$1,241,768.27. The total amount requested exceeded the amount available in each project type category.

Line	Funding Source:	Rental Assistance	Interim Sheltering	Street Outreach	Total
1	CESH 2019	\$155,741.39			\$155,741.39
2	HHIP (Anthem)	\$29,258.61		\$505.40	\$29,764.01
3	HHAP-4		\$335,000.00	\$179,494.60	\$514,494.60
4	Initial Funds Available:	\$185,000.00	\$335,000.00	\$180,000.00	\$700,000.00
5	Funding Requested:	\$333,042.00	\$534,368.27	\$374,358.00	\$1,241,768.27
6	Shortfall by Project Type	(\$148,042.00)	(\$199,368.27)	(\$194,358.00)	(\$541,768.27)

All six proposals submitted met the Minimum Qualifications required by the RFP and were evaluated by each of three members of the Tehama CoC Rating and Ranking Committee. Requests for funding were awarded, partially awarded or declined for award based on ranking within each project type category until all funds initially made available through the 2024 TESH RFP were exhausted (Figure 1).

At the time of the 2024 TESH RFP's release, Cal ICH had not yet released the anticipated allocations for HHAP Round 5 (HHAP-5) funds, so they were not included in the total funds available through the RFP. These allocations have since been released and are available at <a href="https://bcsh.ca.gov/calich/documents/hhap5">https://bcsh.ca.gov/calich/documents/hhap5</a> allocations.pdf. Through HHAP-5, a total of \$856,554.82 (made up of \$437,149.04 allocated directly to Tehama CoC + \$419,405.78 allocated to Tehama County, which is being redirected to Tehama CoC to administer locally).

After accounting for the HHAP-5 set aside requirements and allowances that support grant administration, HMIS, and systems support, it was determined that \$613,809.40 of the HHAP-5 award is available for allocating to direct services.

Pursuant to direction provided by the Executive Council at their regular meeting held on February 14, 2024, the Tehama CoC Rating and Ranking Committee has allocated \$613,809 available for direct services activities through HHAP-5 to activities proposed through the 2024 TESH RFP process and/or to support costs associated with the PATH Plaza Navigation Center (Figure 3).

# Allocation of HHAP-5 Funds | Tehama CoC Rating and Ranking Committee, February 29, 2024

Figure 1: Initial Awards		Init	Initial Awards by Project and Originating Fund				
Applicant/Project	Requested	CESH 2019	HHIP	HHAP-4	HHAP-5	Total Awarded	Shortfall
PATH Day Center	\$325,311			\$197,000		\$197,000	(\$128,311)
Help Our Homeless Family	\$87,767			\$87,767		\$87,767	<b>\$</b> 0
Faith Works in Tehama County	\$121,290			\$50,000		\$50,000	(\$71,290)
PATH Street Outreach	\$374,358		\$505	\$179,495		\$180,000	(\$194,358)
PATH Rapid Rehousing	\$253,042	\$155,741	\$29,259			\$185,000	(\$68,042)
NVCSS Tehama Deposit Assistance Program	\$80,000					\$0	(\$80,000)
Totals:	\$1,241,768	\$155,741	\$29,764	\$514,262	\$0	\$699,767	(\$542,001)

Figure 2: Award Revisions		Revisions by Project and Originating Fund					
Applicant/Project		CESH 2019	HHIP	HHAP-4	HHAP-5	Total Change	
PATH Day Center					\$128,311	\$128,311	
Help Our Homeless Family				(\$43,884)	\$43,884	\$0	
Faith Works in Tehama County					\$71,290	\$71,290	
PATH Street Outreach			(\$505)	(\$56,057)	\$250,920	\$194,358	
PATH Rapid Rehousing			(\$29,259)		\$39,405	\$10,146	
NVCSS Tehama Deposit Assistance Program					\$80,000	\$80,000	
PATH Plaza Navigation Center				\$100,173		\$100,173	
	Totals:	<b>\$</b> 0	(\$29,764)	\$233	\$613,810	\$584,278	

Figure 3: Final Awards		Final Awards by Project and Originating Fund					Final
Applicant/Project	Requested	CESH 2019	HHIP	HHAP-4	HHAP-5	Total Awarded	Shortfall
PATH Day Center	\$325,311	\$0	\$0	\$197,000	\$128,311	\$325,311	<b>\$</b> 0
Help Our Homeless Family	\$87,767	\$0	\$0	\$43,884	\$43,884	\$87,767	\$0
Faith Works in Tehama County	\$121,290	\$0	\$0	\$50,000	\$71,290	\$121,290	\$0
PATH Street Outreach	\$374,358	\$0	\$0	\$123,438	\$250,920	\$374,358	\$0
PATH Rapid Rehousing	\$195,146*	\$155,741	\$0	\$0	\$39,405	\$195,146	\$0
NVCSS Tehama Deposit Assistance Program	\$80,000	\$0	\$0	\$0	\$80,000	\$80,000	\$0
PATH Plaza Navigation Center	\$100,173**	\$0	\$0	\$100,173	\$0	\$100,173	\$0
Totals:	\$1,284,045	\$155,741	\$0	\$514,495	\$613,810	\$1,284,045	\$0

\* After submitting their 2024 TESH proposal for PATH Rapid Rehousing, PATH received notification regarding the availability of \$57,896 in ESG funds for this project and requested that their total request of funds through the 2024 TESH RFP be reduced by this amount.

\*\* This amount represents the HHAP-4/5 funds that remained unallocated after 2024 TESH RFP proposals had been fully funded, which was then allocated to PATH Plaza Navigation Center to support increased development costs and/or to backfill funds originally allocated to operations that were previously re-allocated to support increased development costs.

# FY2023 - Performance Measurement Module (Sys PM)

## Summary Report for CA-527 - Tehama County CoC

# **Measure 1: Length of Time Persons Remain Homeless**

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects. Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

	Univ (Pers	erse sons)		Average LOT Homeless (bed nights)		Median LOT Homeless (bed nights)		
	Submitted FY 2022	FY 2023	Submitted FY 2022	FY 2023	Difference	Submitted FY 2022	FY 2023	Difference
1.1 Persons in ES and SH	59	78	56	51.5	-4.5	47	14.5	-32.5
1.2 Persons in ES, SH, and TH	143	191	100	97.8	-2.2	52	45	-7

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

b. Due to changes in DS Element 3.17, metrics for measure (b) will not be reported in 2016.

This measure includes data from each client's "Length of Time on Street, in an Emergency Shelter, or Safe Haven" (Data Standards element 3.17) response and prepends this answer to the client's entry date effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

NOTE: Due to the data collection period for this year's submission, the calculations for this metric are based on the data element 3.17 that was active in HMIS from 10/1/2015 to 9/30/2016. This measure and the calculation in the SPM specifications will be updated to reflect data element 3.917 in time for next year's submission.

		Universe (Persons)		Average LOT Homeless (bed nights)			an LOT Hom (bed nights	
	Submitted FY 2022	FY 2023	Submitted FY 2022	FY 2023	Difference	Submitted FY 2022	FY 2023	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	161	202	352	587.4	235.4	205	228	23
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	146	309	390	557.9	167.9	206	211	5

# Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing	Returns to Homelessness in Less than 6 Months from 6 to 12 Months			Returns to Homelessness from 13 to 24 Months		Number of Returns in 2 Years		
	Destination (2 Years Prior)	FY 2023	% of Returns	FY 2023	% of Returns	FY 2023	% of Returns	FY 2023	% of Returns
Exit was from SO	0	0		0		0		0	
Exit was from ES	6	0	0.00%	0	0.00%	0	0%	0	0.00%
Exit was from TH	21	1	4.76%	0	0.00%	1	5%	2	9.52%
Exit was from SH	0	0		0		0		0	
Exit was from PH	36	0	0.00%	0	0.00%	0	0%	0	0.00%
TOTAL Returns to Homelessness	63	1	1.59%	0	0.00%	1	2%	2	3.17%

# **Measure 3: Number of Homeless Persons**

## Metric 3.1 – Change in PIT Counts

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2022 PIT Count	January 2023 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	291	304	13
Emergency Shelter Total	34	19	-15
Safe Haven Total	0	0	0
Transitional Housing Total	39	38	-1
Total Sheltered Count	73	57	-16
Unsheltered Count	218	247	29

# Metric 3.2 - Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2022	FY 2023	Difference
Universe: Unduplicated Total sheltered homeless persons	153	195	42
Emergency Shelter Total	69	80	11
Safe Haven Total	0	0	0
Transitional Housing Total	89	116	27

# Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

NOTE: Measure 4 does not apply to any projects currently operating within Tehama CoC. Measure 4 applies only to non-DV projects funded through the HUD CoC Program.

#### Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults (system stayers)	0	0	0
Number of adults with increased earned income	0	0	0
Percentage of adults who increased earned income			

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults (system stayers)	0	0	0
Number of adults with increased non-employment cash income	0	0	0
Percentage of adults who increased non-employment cash income			

### Metric 4.3 - Change in total income for adult system stayers during the reporting period

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults (system stayers)	0	0	0
Number of adults with increased total income	0	0	0
Percentage of adults who increased total income			

## Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults who exited (system leavers)	0	0	0
Number of adults who exited with increased earned income	0	0	0
Percentage of adults who increased earned income			

## Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults who exited (system leavers)	0	0	0
Number of adults who exited with increased non-employment cash income	0	0	0
Percentage of adults who increased non-employment cash income			

# Metric 4.6 - Change in total income for adult system leavers

	Submitted FY 2022	FY 2023	Difference
Universe: Number of adults who exited (system leavers)	0	0	0
Number of adults who exited with increased total income	0	0	0
Percentage of adults who increased total income			

# Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 - Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2022	FY 2023	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	136	154	18
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	20	15	-5
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	116	139	23
% Who all not nave entries in ES, SH, TH or PH in the previous 24 months	85%	90%	

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2022	FY 2023	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	380	417	37
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	23	37	14
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	357	380	23
% Who aid not have entries in ES, SH, TH or PH in the previous 24 months	94%	91%	

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable in this reporting period.

# Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to	permanent housing destinations

	Submitted FY 2022	FY 2023	Difference
Universe: Persons who exit Street Outreach	47	78	31
Of persons above, those who exited to temporary & some institutional destinations	6	2	-4
Of the persons above, those who exited to permanent housing destinations	2	2	0
% Successful exits	17.02%	5.13%	-11.89%

### Metric 7b.1 – Change in exits to permanent housing destinations

	Submitted FY 2022	FY 2023	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	250	431	181
Of the persons above, those who exited to permanent housing destinations	168	296	128
% Successful exits	67.20%	68.68%	1.48%

## Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2022	FY 2023	Difference
Universe: Persons in all PH projects except PH-RRH	0	16	16
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	0	16	16
% Successful exits/retention		100%	100%